





# Companies' shift of production abroad shows no signs of abating Germans flee high labour costs

By Ralph Atkins in Bonn

The exodus of German companies relocating production abroad shows no sign of abating in the next three years as the disadvantages of remaining at home - particularly high labour costs - continue to bite, according to a survey published today.

DIHT, the umbrella body for the country's chambers of industry and commerce, found 28 per cent of west German industrial companies plan to shift production abroad in the next three years. That compared with

the 25 per cent that said they relocated production abroad in the past three years.

The results come amid signs of a significant setback in federal government attempts to cut Germany's labour costs. Research released yesterday by WSI, the Düsseldorf-based economics and social science institute, showed that unions representing 2m employees had struck deals in the past week which kept sick pay at 100 per cent of wages.

Sick pay has been preserved despite legal changes this year which permitted a

cut to 80 per cent of wages. The move was significant because unions regarded 100 per cent sick pay as one of the movement's biggest post-war gains. But a landmark deal last week in the Lower Saxony electrical and metal industry preserving the 100 per cent figure - albeit partially compensated with other savings - is rapidly becoming a yardstick for agreements across Germany.

Meanwhile, domestic Luftbansa airline flights are threatened with warning strike action tomorrow after the breakdown of pay talks. The DAG union is proposing

two-hour stoppages by flight crews and some ground staff which could affect a number of airports.

The DIHT survey, based on more than 6,000 responses, found labour costs cited by 62 per cent of industrial companies as the main reason for locating abroad. The next most important reason, cited by 21 per cent, was tax and other charges. Middle and east European states remained the most popular alternative location.

DIHT said the results demonstrated Germany's labour cost problem had not been

under-estimated. "Where production is relocated, the higher productivity and better training of German workers are not covering wage costs and increasingly high additional wage costs."

Figures earlier this year from the Bundesbank showed investments abroad by German companies nearly doubled in 1995 to a record DM50bn (\$32bn). The DIHT survey suggests the trend will remain upwards, with 38 per cent of west German industrial companies expected to increase foreign investment in 1997 against 17 per cent expecting a fall.

# EU struggles to get defence act together

The contrast is dramatic and embarrassing. While executives in the US defence industry trade companies like coca futures in an unprecedented wave of consolidation, their European counterparts can barely cobble together a single deal.

In the US, Boeing's acquisition of \$3bn-worth of Rockwell's defence business causes barely a ripple, while General Motors confidently expects to be able to auction its Hughes missiles and radar operations for \$8bn-\$10bn in the next few months. In Europe, it has taken British Aerospace and Matra more than three years to negotiate a missiles joint venture with a turnover of around \$1.5bn.

This painfully slow progress was set back still further by the collapse last week of French attempts to privatise the Thomson-CSF defence electronics group. If European governments cannot even get their defence companies into the private sector, say despairing executives, what hope is there for cross-border mergers and acquisitions?

The problem has been exacerbated because, as defence budgets are cut, international collaborative programmes, which offer a basis for companies to work together across borders, are often the first to go. France, for example, threatened to cut back on two Franco-German helicopter programmes and European military transport aircraft in its budget last spring. Germany threatened to retaliate by pulling out of a Franco-German spy satellite programme.

While the helicopters and satellite were reinstated at Monday's Franco-German summit, the Future Large Aircraft transporter still has no funding.

Efforts to overcome this splintering are focused on two main poles: aircraft manufacturing and defence electronics.

In rationalising aircraft production capacity, two principal avenues are being explored. The first could

bring together BAE and Daimler-Benz Aerospace, which both have a share of work on Airbus civil airliners and are the lead contractors for the E40bn (\$66bn) Eurofighter. Merging the two could cut duplication, and it would be possible to include an Aérospatiale-Dassault grouping, once the French company had been rationalised and privatised.

Unfortunately, Daimler-Benz seems reluctant to supply the cash needed to rationalise its aerospace subsidiary. BAE is concerned that once Daimler's defence side is no longer seen as "German" the Bonn government will rapidly reduce its commitment to the expensive Eurofighter programme.

The alternative is to try to bind the companies' civil aerospace interests more tightly in Airbus, forming a vehicle which could eventually accommodate military aerospace. Airbus is moving towards being an incorporated company, rather than a loose alliance, but it says that this process will take at least two years to complete. Meanwhile, Airbus is trying to expand its military business with the Future Large Aircraft, the very programme which has just had its funding cut.

In the case of electronics sub-systems makers, the two most important companies are Thomson-CSF and GEC-Marconi, the defence subsidiary of GEC of the UK. Both have many common operations in areas such as airborne radar, missiles, sonar and avionics. As with BAE and Daimler, merging would cut considerable duplication.

## Bernard Gray on Europe's continuing failure to merge its arms industries

Lord Weinstock, GEC's long-serving managing director who retired in September, believed in a merger, but the French government decided to sell Thomson to the Lagardère missiles-to-magazines conglomerate instead.

The financial structure proposed by Lagardère would not have allowed a full merger with GEC, however. While the privatisation of Thomson is once again in flux, a full merger with GEC seems unlikely.

In the absence of concerted efforts by industrialists and politicians, the routes to cross-border deals seem very difficult. As a result, industry executives, desperate for some sort of action, are beginning to consider easier mergers into national groupings.

These would not offer the same rationalisation benefits but would cut some costs. Daimler-Benz Aerospace already incorporates much of the German defence electronics as well as aircraft industry. France might end up with Thomson-CSF, Dassault and Aérospatiale in one group, and Britain might see the much-touted but elusive merger of BAE and GEC's defence interests.

Some executives argue that if Europe is likely to end up with a single aerospace company incorporating aircraft, missiles and electronics, then, as a first step, national rationalisation of aircraft makers and electronics companies is as valid as the international mergers into one aircraft maker and one electronics company.

Yet such national groups risk becoming national champions, raising competition worries. Governments may also retreat from international collaboration where they feel their champions may lose out. Unless there is a breakthrough on international rationalisation soon, companies could retreat into national laagers from which it will be impossible to challenge the US giants. Last week's developments in France are not an encouraging sign.

# Bonn, Prague agree terms of reconciliation

By Frederick Stüdemann in Berlin and Vincent Boland in Prague

Germany and the Czech Republic have finally agreed a draft declaration of historical reconciliation in which both sides acknowledge crimes committed during and after the second world war, and Bonn for the first time strongly backs Prague's claims to membership of the European Union and Nato.

The declaration aims to close a traumatic chapter in German-Czech relations which began in 1938 when Hitler took advantage of Czechoslovakia's ethnic German minority in the heavily fortified Sudetenland border districts to begin his systematic destruction of the neighbouring republic and the rest of Europe.

In the declaration Germany apologises for the Nazi occupation of Czechoslovakia and acknowledges this created the climate in which 2.5m ethnic Germans were expelled from the Sudetenland immediately

after the war and their property confiscated. The Czech side expresses remorse for the crimes committed during the expulsions, one of the biggest forced resettlements in Europe this century, during which many fleeing refugees were murdered.

The expulsion of ethnic Germans from Sudetenland and thousands of ethnic Hungarians from eastern Slovakia was authorised by the victorious Allies under the Potsdam agreement in 1945. They were supposed to take place in an "orderly and humane" way, but were neither.

Lingering anger at the "fifth column" role played by many ethnic Germans in 1938 followed by decades of Soviet-style "proletarian solidarity" with east Germany prevented public discussion of the expulsions until the "velvet revolution" of 1989. President Václav Havel was widely criticised when he apologised to a German audience in one of his first speeches as president.

But the settlement of the



In this archive picture, Czechs gather with their belongings at a station on the Czech-German border. They are waiting for a train so they can leave their homes in October 1938 after the Nazis annexed the Sudetenland.

great majority of embittered Sudeten refugees in Bavaria, where they form a vocal and powerful political pressure group within the Christian Social Union (CSU), made it equally difficult for the German government to find a mutually acceptable form of wording for the bilateral declaration. Agreement took nearly two years.

The Czech expression of remorse in the declaration is stronger than many Czechs expected and was a trade-off for explicit German support

for Prague's drive to join western institutions, analysts said. To date Bonn has held back on giving the Czech Republic the clear endorsement it gave Poland, which moved much more quickly to reach its own reconciliation with Germany.

Czech reaction to the draft was muted yesterday, with political leaders insisting it was fair to both sides. But it was attacked by Sudeten leaders in Germany for not making provision for a possible return to their former

properties and because the expression of regret was not explicit enough.

The draft declaration, which also provides for creation of a DM165m (\$106m) fund for social and cultural initiatives, is due to be initiated on December 20 by foreign ministers before being formally signed by Chancellor Helmut Kohl and Prime Minister Václav Klaus in Prague next month. It will then require approval by both parliaments.

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## NEWS: THE AMERICAS

# Fernández in race to break with past

Canute James on a 'new' Dominican Republic

For years Mr Joaquín Balaguer, the Dominican Republic's former president, paid only lip service to privatisation, constantly indicating that he considered what he called the "national patrimony" to be sacrosanct.

Now Mr Leonel Fernández, who replaced Mr Balaguer in August, has put to Congress proposals to privatise almost all state companies, including the heavily indebted sugar company and an inefficient power utility.

"This... marks a significant change from the policy, attitude and outlook of the previous administration," said Mr Eduardo Selman, technical minister to the presidency. "The government has been losing money and we need the money for improving education, health and social security."

Most of the state companies were the property of the Trujillo dictatorship which ran the Caribbean nation for 30 years until the 1960s. Mr Balaguer, who was in charge of the country for most of the next 30 years, rejected

repeated suggestions from foreign institutions and local business that privatisation could help make the enterprises profitable, improve efficiency and end corruption and patronage.

The Dominican Corporation of State Enterprises is the holding company for 25 concerns (12 have been closed) that are costing the government \$310m a year in subsidies. The power company, which has been generating about half its capacity, needs \$190m from the government, and owes private suppliers \$80m. The subsidy to the sugar company averages 14 US cents for each pound it produces, leading local economists to suggest it would be cheaper to import the commodity.

Local business backs Mr Fernández's plans, which it sees also as an attack on endemic corruption. "We have stood still for 30 years, and this represents a start for the country," said Mr Fernando González Nicolás, president of the Caribbean Commercial Consortium which promotes trade

between the Dominican Republic and the rest of the Caribbean. "A lot of time has been lost, and this country now has to catch up with the rest of the world."

Opposition is likely from traditional and influential quarters. The president's centrist Liberation party has 13 of 120 deputies and one of 30 senators, none of whom showed much enthusiasm for earlier proposals to ease the state's control of the power company.

"The make-up of the Congress could be a problem for the president's proposals," said Mr Bernardo Vega, a former governor of the central bank, though government officials contend it is not insurmountable.

Meanwhile, there is unease over another controversial move by the president. He has increased by 20-fold the salaries of more than 200 government officials, including his own. He is now paid \$6,500 per month. The concern is less about whether the increases are deserving, and more about the demand from gov-



Fernández: in charge of a country which 'removed itself from the world for 60 years'

ernment employees that they too must get more. The move has led to suggestions that minimum wages must be increased, and workers in the private sector are expected to ask for more.

This would create two problems for the new government. It would have to finance these wage increases while reducing government expenditure. A bloated and inefficient bureaucracy, used in the past for dispensing patronage, must be cut even before wages are increased, argue some economists.

The likely wage increases also promise to harm some recent gains in the economy.

Inflation between January and October was 2.1 per cent, against 7.9 per cent for the first 10 months of last year. "This indicates that the economy is settling down," said Mr Hector Guillani Cury, technical director of the central bank. "The economy will expand by 7 per cent in its gross domestic product this year, just over twice the rate of last year."

Mr Fernández has already taken some steps to fulfil his promise to "modernise" a country which one of his senior ministers said had "removed itself from the world for 60 years". He has

already significantly improved traditionally strained relations with neighbouring Haiti, is negotiating a free trade agreement with the Caribbean Community and said the Dominican Republic would be active in Latin American affairs. Mr Fernández has also visited Brussels and Washington.

As one of the country's leading bankers said: "This is a president in a hurry to convince the country that it has taken a quantum leap into the present, catching up with the modern world and leaving behind its constricting past."

# US chief less cautious on troops abroad

By Jurek Martin in Washington

General John Shalikashvili yesterday laid out parameters for the deployment of US troops overseas that seem markedly different from the more cautious approach of Gen Colin Powell, his predecessor as chairman of the joint chiefs of staff.

Yesterday he stressed the US would "pay any price" when its vital interests were clearly at risk. But whereas Gen Powell was responding to the realities of the "bipolar" cold war, he went on, "in today's world we need to consider the use of military forces when America's other important interests are threatened."

These could include economic and humanitarian considerations, he added. Broader US engagement would have to be "selective" so as to avoid the risk of "exhaustion, militarily and psychologically" but the US should be "sure to protect an environment that is most helpful to our aims."

Gen Shalikashvili did not rule out Nato intervention, with full US participation, to alleviate humanitarian disasters in "out of area" countries such as Rwanda. He said he had discussed this possibility with Mr Boutros Boutros-Ghali, the United Nations secretary-general.

"When I was at SACEUR [Nato's European command], the out-of-area debate was a hot issue, but who now thinks it's a hot issue?" he asked rhetorically. It was exactly logical for Nato to contemplate a command and control role in distant humanitarian operations.

Gen Shalikashvili also had little doubt that if SFOR, the smaller successor to the Nato IFOR detachment in Bosnia, needed reinforcement, then it would be so ordered by the alliance's political leadership.

But governments also had to ensure that their respective publics understood the risks of military operations overseas. He cited Somalia in 1993 as the classic example of a nation taken by "surprise" when the US mission went wrong, with adverse domestic political consequences on foreign policy.

His general approach was much in line with the thinking of Mrs Madeleine Albright, nominated last week by President Bill Clinton as the next secretary of state. Their common backgrounds as refugees from eastern Europe was a factor, he acknowledged, and he expressed appreciation for her strong support for the US military.

But Gen Shalikashvili also placed limits on what the US military could do. He did not think it should conduct the sort of "police" work more appropriate to combat international narcotics and organised crime, as proposed by Mr Bob Dole, the losing Republican candidate in last month's presidential election.

He was also "strongly opposed" to the creation of a US contingent force specially trained in peacekeeping.

"The best peacekeeping force," he said, "is made up of the most competent soldiers" able to handle any military eventually. "If you do it the other way round," the risks to US lives could be unacceptably high.

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### AMERICAN NEWS DIGEST

## Digital to pay \$6m for RSI

Digital Equipment, the US computer manufacturer, has been ordered to pay almost \$6m to three women who suffered arm and wrist injuries while using Digital keyboards. The verdict, by a US District Court jury in Brooklyn, is believed to be the first of its kind against a keyboard manufacturer.

One of the plaintiff's lawyers said it was the largest US award for carpal tunnel syndrome, one of the most serious forms of repetitive stress injury (RSI). Thousands of similar suits have been filed against IBM, Apple, AT&T and other computer companies, but in previous cases which have come to court juries have found in favour of the companies.

In the Digital case, the jury found no evidence that the keyboards had defective designs but ruled that users should have been warned of the dangers of excessive keyboard work. The largest award - more than \$6m - went to Ms Patricia Gessney, a former employee of the Port Authority of New York and New Jersey and the most severely injured of the three plaintiffs.

Digital said that it "prides itself on providing information to customers and employees about the comfort and safe use of its products." It said it would seek to have the verdict set aside by the trial court and if necessary would appeal.

Tracy Carrigan, New York

## New team for Miami crisis

Florida has appointed a team of five to oversee Miami's budget after declaring a state of emergency in the city's finances last week.

Mr Lawton Chiles, the governor, appointed Lt Gov Kenneth "Buddy" MacKay and four Miami business and government officials to help deal with a city on the verge of bankruptcy. Mr MacKay said the panel's role would be advisory and that city commissioners would still have to come up with their own solution to deal with the \$68m budget deficit.

Mr Chiles said that declaring bankruptcy was not a viable option. Mayor Joe Carollo of Miami said he would unveil proposals tomorrow for narrowing the budget gap without raising property taxes or doubling garbage fees. He said that would require \$50m to \$60m in new recurring revenues.

Reuters, Miami

See Observer, Page 13

## US drugs chief in Mexico

Gen Barry McCaffrey, director of the US Office of National Drug Control Policy, was in Mexico yesterday to meet Mr Jorge Madrazo, the country's seventh attorney-general in as many years. He was also due to meet Gen Jesús Gutiérrez Rebollo, Mexico's new anti-narcotics chief, the latest in a series of military officers who have taken prominent posts in President Ernesto Zedillo's administration.

US and European diplomats were dismayed at the summary dismissal last week of Mr Antonio Lozano, the former attorney-general. "Two years of patient contact building have been wasted," one diplomat said.

The general had warned words for Mr Lozano, who drafted the first law against money laundering in Mexico. "Mr Lozano took tremendous, courageous action against drug corruption in the country," the general said, saying he was looking forward to getting to know Mr Madrazo.

Leslie Crawford, Mexico City

## Cali drug cartel undefeated

The leaders of the Cali drug cartel are still running the world's largest drug syndicate, even as they await sentencing in a Bogota jail, according to Colombia's police chief.

Police raided the maximum-security La Picota prison on Sunday, and found documents with cartel leaders' plans to bribe congressmen and instructions on how cocaine-laden aircraft could evade radar. US officials said previously cartel leaders, arrested in a crackdown that began last year, were trafficking from jail.

AP, Bogota

NEWS: INTERNATIONAL

Exporters hope deal signed in Baghdad yesterday will reopen the door to a lucrative market

# Turkey signs contract to buy Iraqi oil

By John Barham in Ankara

Before sanctions, Iraq was Turkey's third largest trade partner and its largest oil supplier, selling crude through a pipeline from its Kirkuk oilfields to Turkey's southern Ceyhan terminal. Turkish officials hope that the agreement will help cement strong commercial ties, which were broken by Iraq's invasion of Kuwait in 1990. State-owned oil refiner Tupras said it had signed an agreement with Iraqi state oil marketing body Somo, but did not disclose the price.

United Nations clearance on Monday for \$2bn of Iraqi oil exports over six months paved the way for the deal with Turkey, one of the countries outside Iraq hit hardest by UN sanctions imposed on Baghdad after it

invaded Kuwait. Mr Necmettin Erbakan, Turkey's Islamist prime minister, said "our relationship [with Iraq] has suffered because of this embargo. It has cost Turkey about \$30bn". President Saddam Hussein of Iraq yesterday pressed a button to start sending oil through a pipeline to the Ceyhan terminal. Turkish exporters hope Iraq will once again blossom into a lucrative market, but many say that they would be happy with just a small slice of a bitterly com-

petitive market. Mr Latif Keeler, export manager at Fako, an Istanbul-based generic drugs company, said Iraq would only have about \$220m to spend on drugs in the next six months, but competition was intense. Mr Keeler said countries such as India or Bulgaria were able to deliver products to Baghdad at prices Turkish companies could barely match. "The problem is that Iraq is so in need that I am afraid that they might give up on the requirement for quality and go for lower prices and greater quantities," he said. "I have seen prices in Baghdad which I have difficulty competing against."

Mr Ismail Oncel, general director at Istanbul's Bio-farma pharmaceutical com-

pany, who participated in a trade fair in Baghdad over the summer, said: "Doctors and pharmacists attacked our stand. We could not stop them and on the first day 70 per cent of our samples were finished." Nevertheless, Turkish exporters have not given up. Soapmaker Dalan Kimya hopes to sell between \$2.8m and \$3m in Iraq. Biofarma is aiming for \$1.5m, 7-8 per cent of total sales. At least one company, exhibition organisers Forum Fuarcilik, has already carved out a niche for itself in Baghdad. It organised two trade fairs in Baghdad this year and has a third lined up in February for Turkish exporters. They are hoping Ankara will gain some commercial

leverage over Baghdad because Iraq must export oil via Turkey's Mediterranean terminal at Ceyhan. Mr Keeler said if Turkey had contracted to buy all Iraq's oil "we would be able to impose our [conditions], but unfortunately all the oil has not been allocated to Turkey." Turks also hoped proximity would give them an important advantage. However, exporters complain that Kurdish militias which control northern Iraq impose punitive customs dues on cargoes going by road to Baghdad. They also fear for the safety of their trucks. However, exporters hope an arrangement will be hammered out soon, because the Kurds have a personal interest in the trade since the UN will distribute food and

drugs in northern Iraq. Corruption and influence peddling in Baghdad is also a problem. One exporter commented: "In Turkey we have a saying that a hungry man cannot afford integrity." Crude oil prices slipped in late trading yesterday - not so much on the news of Iraqi oil, but in response to figures which showed higher stock levels for the European Union, writes Deborah Hargreaves. North Sea Brent crude for January delivery was down 45 cents at \$22.64 a barrel, off the session low of \$23.53 a barrel. Prices for products such as gas oil and heating oil slid as the EU reported a large build in distillate stocks. Commodities, Page 24

INTERNATIONAL NEWS DIGEST

## Israelis light homes fuse

An Israeli planning committee yesterday approved plans to build a Jewish neighbourhood in an Arab section of East Jerusalem, a decision which could set Israelis and Palestinians on a collision course. The plan to build 132 homes for Jews in the heart of Ras el-Amud, where 11,000 Palestinians live, still requires ministers' approval. Palestinians and Israeli peace activists yesterday warned that implementing the plan could lead to a widespread protest. In a public hearing this week, Ir Shalem, an Israeli organisation acting on behalf of Arab-Palestinian rights in Jerusalem, said the plan was illegal. Mr Daniel Seidemann, legal adviser of Ir Shalem, said the movement would take the case to the supreme court if approved. He said Mr Benjamin Netanyahu, the Israeli prime minister, would "not be able to absolve himself of responsibility" if the plan was pushed through. A spokesman for Mr Netanyahu said the plan was at a very preliminary stage. Avi Machlis, Jerusalem

## Rawlings heads for re-election

President Jerry Rawlings, who has dominated national life in Ghana for almost two decades, was within sight of a historic election victory yesterday as the first incumbent to be re-elected since independence in 1967. Only a late surge by Mr John Kufuor of the opposition's Great Alliance could force the race into a second round. With results in from 129 of the 200 constituencies in Saturday's presidential and parliamentary elections, Mr Rawlings enjoyed a comfortable lead with 54 per cent of votes. Mr Kufuor had 43.7 per cent, according to the results from the National Election Commission. The third contender, Mr Edward Mahama of the People's National Convention, trailed with 2.3 per cent of votes. Since independence from Britain, all Ghana's elected governments have been toppled before serving out their terms. In results so far in the parliamentary ballot, the president's National Democratic Congress party had 88 seats in the 200-seat assembly. The combined opposition had 51 seats. The election commission put turnout at about 80 per cent in the elections praised by foreign poll observers as among the best organised in a region where logistics problems have marred voting in recent elections, often leading to violence. Reuters, Accra

## Nigerians ring up big bills

State-run Nigerian Telecommunications (Nitel) was owed N19bn (\$238m) at the end of September - mostly by private customers, it admitted yesterday. Mr Buba Bajoga, Nitel managing director, was quoted by the News Agency of Nigeria saying: "We are poised to recover the money from our debtors because this revenue is needed to improve on the performance of the organisation." Nigeria's telecommunications are notorious for unreliable service. Customers often go through a slow and chaotic process to settle their phone bills, while touts tap into lines incurring large debts for their owners. But the sector is gradually opening up to private enterprise. Nitel has signed inter-connectivity agreements with five companies and given them provisional licences, although they have yet to start operations. Register, Lagos

## UN sets up special account for oil-for-food transactions

Money from oil sales will only be released after border checks

By David Owen in Paris

The UN oil-for-food operation will be handled through an account at the New York branch of the Banque Nationale de Paris. The account will be credited with the proceeds from Iraq's oil sales. The bank will issue letters of credit for the export of food, medical supplies and other approved items, such as parts for water treatment plants. When Iraq applies to open a given letter of credit, the appropriate sum will be set aside in the account. These funds will only be unblocked when UN inspectors on the Iraqi border verify that the goods they have inspected correspond with the contract. The UN has also con-

### Eight steps on the export road to Iraq

- A company wishing to export goods to Iraq will have to do the following:
- Reach agreement with relevant Iraqi authority
  - Secure certificate from national authorities in its own country confirming the goods and proposed delivery plan correspond with the contract
  - The national authorities present this certificate to the UN in New York
  - The UN approves the certificate and notifies BNP New York
  - The Iraqi authorities are informed of what has happened
  - At a time of their choosing, the Iraqi authorities send an application to open a letter of credit in respect of the transaction to BNP New York
  - BNP informs the UN that the application has been received and asks if it can issue the letter
  - The UN gives approval. The letter is issued and confirmed by BNP New York in favour of the exporting company's bank, clearing the way for the company to ship the goods

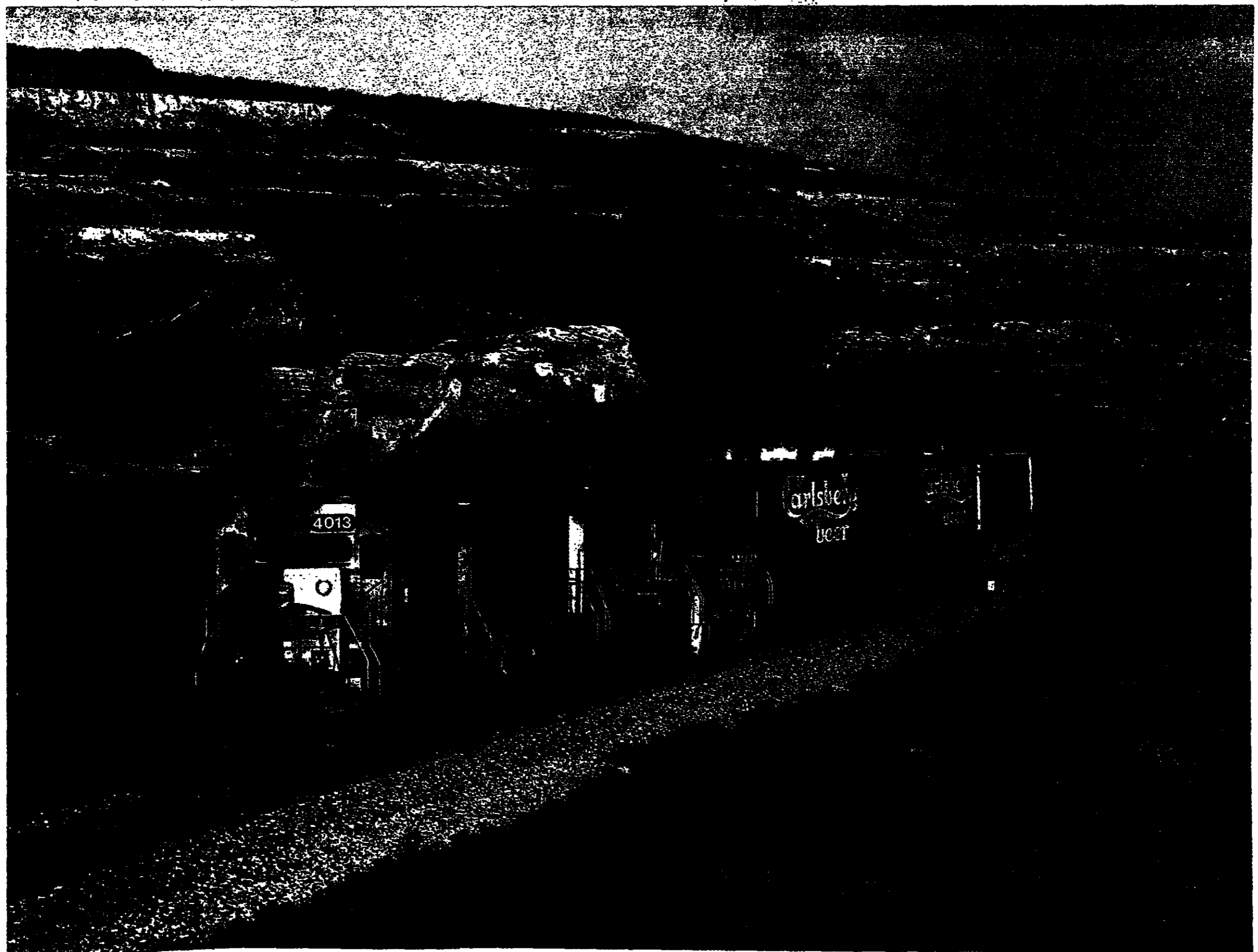
tracted Lloyd's Register, a technical inspection and certification body headquartered in London, to check that goods arrive at the stipulated destinations inside Iraq. While there are three permissible points of entry, observers expect most goods to enter Iraq via Jordan.

At the Iraqi border, goods will be handed to UN inspectors, probably on the Jordanian side. They will have 24 hours to inspect the cargo to check that it complies with their documentation. Exporters will not be paid until the goods are inspected at their entry point into Iraq. The document detailing

which goods are acceptable - the distribution plan - is the size of a weighty telephone directory. Resolution 986 stipulates that, of the \$2bn, \$700m must go to war reparations while \$1.3bn is available for food and medicine. About 30 per cent of this will be for food, mainly wheat, sugar, salt, lentils and tea.



Saddam Hussein speaks to reporters after pressing a button to start oil flowing from Kirkuk pumping station



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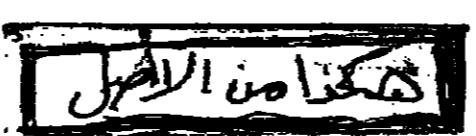
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*Action creates opportunities.*



# Latest attempt to bring about lifting of beef ban may reignite divisions over Europe New cattle cull expected to be approved

By George Parker and Robert Peston

Conservative tensions over Europe look set to be reignited tomorrow when ministers are expected to approve the slaughter of up to 126,000 more cattle in a new attempt to secure a lifting of the EU ban on British beef exports.

Mr John Major, the prime minister, is keenly aware of the potential for a further anti-European backlash from rightwing Conservative MPs if other EU member states refuse to respond to the additional cull.

In the House of Commons, Mr Tony Blair, leader of the opposition Labour party, asked Mr Major whether he stood by his comments that "Conservative divisions were self-evidently...damaging Britain's interest".

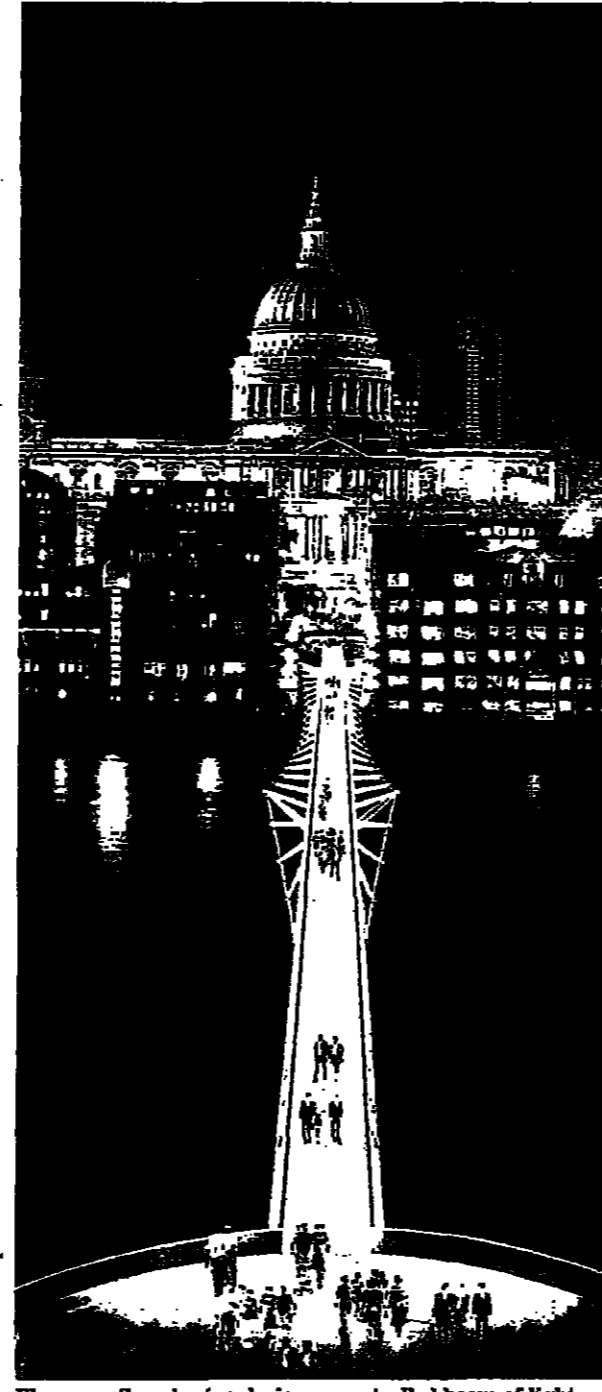
are expecting a very easy ride were there to be a Labour government. Meanwhile, ministers acknowledged that they are under mounting pressure from farmers and some Conservative backbenchers to honour the deal made at the EU summit in Florence last June.

Abattoirs have now cleared a backlog of cattle awaiting slaughter under the separate cull of over 1m cattle aged over 30 months.

## Bridge could help unite a divided city

London has always been a divided city; many people still mistakenly believe that north and south of the River Thames are two completely different worlds.

river to support it across the 230m of the Thames. By day all that will be seen is a line of stainless steel with minimal cables; at night it will be literally a controlled beam of light.



At each end of the bridge the sculptor's input will be felt in the ramps and steps he has designed which make it easy for the disabled to reach the bridge. On the south side, the circular ramp is a clear echo of the dome of St Paul's.

Elegance: the winning design, a controlled beam of light

The Millennium Bridge will be the first new Thames crossing since Tower Bridge was completed in 1894. While Paris has the Pont des Arts and Venice the Accademia Bridge, this will be the capital's first and only bridge dedicated to pedestrians.

## N Ireland pays price for return to terrorism

By John Murray Brown in Dublin and John Kammphor in London

Northern Ireland paid the price for the resumption of terrorism yesterday as the government announced big cuts in training, education and welfare to fund the increased cost of law and order following the breakdown of the Irish Republican Army ceasefire.

Sir Patrick acknowledged that the violence which followed the RUC's climbdown last July, when it allowed Protestants to march past Roman Catholic homes in the village of Drumcree, had led to sharp cost overruns.

Announcing projected budget cuts for the first time since 1990-91, Sir Patrick Mayhew, Northern Ireland secretary, said the peace dividend had "at last been reversed".

Unionist - pro-British - MPs at the House of Commons, who now hold the balance of power following the recent loss of the Conservative majority, have told ministers they will oppose any moves to give Roman Catholics effective veto rights over parades.

"The IRA and those responsible for the disturbances which occurred last summer bear a heavy responsibility," Sir Patrick said. He said Northern Ireland "cannot be exempt from contributing to the government's policy of controlling public expenditure".

Nationalists in Dublin and Belfast fear London has all but given up efforts to secure a second IRA ceasefire. They suspect that under pressure from some Conservative MPs, as well as Unionist parties, ministers are looking at Northern Ireland as a purely security problem.

## Charities see income rise by 20% in five years

By Mark Suzman, Social Affairs Correspondent

Total charitable income has risen by 20 per cent over the past five years to nearly £12bn (£1.9bn) fuelled by rapid growth in government contracts for services ranging from care for the elderly to special education programmes, new figures show.

The National Lottery Charities Board yesterday made its first significant grants to medical and research organisations, ending a long-running dispute with some big medical charities, Mark Suzman writes. Health charities last year complained about the lack of any suitable category for lottery applications to promote medical research and treatments.

Yesterday's grants, worth £8.6m (£14.1m), were distributed among 66 medical charities. However, several of the biggest beneficiaries of the strong stock market are grant-giving foundations, leading to a 63 per cent rise in grants, most of which went to small and mid-size organisations.

Helped by the long bull market in equities, earnings on the sector's £25bn in long-term investments and £10bn in short-term funds generated approximately 20 per cent of total charitable income last year, up from 15 per cent five years ago.

This growth has been unevenly distributed, with the largest charities enjoying unprecedented increases in their incomes, while many smaller groups suffered modest declines.

## Deputy premier hits at 'network of leakers'

By James Blitt, Political Correspondent

Mr Michael Heseltine, the deputy prime minister, last night claimed there was a "network of leakers working to the Labour party and the press" inside the British civil service.

main opposition party, Mr Heseltine told a Commons committee that Labour party sympathisers inside the civil service had been leaking "serious, damaging documents for political purposes".

services committee, Mr Heseltine refused to spell out precise allegations. But he promised to give evidence of the allegations to the committee in a paper which will be submitted in due course.

work of leakers in the civil service working for the Labour party and the press, and you will give evidence to back up that assertion."

politically has been one of considerable embarrassment to Mr Heseltine in recent months. Earlier this month, it emerged that he had been forced to abandon a plan under which civil servants would recruit the heads of public bodies as Conservative "cheerleaders" at the next election.

## Bass bid prompts wider examination of the brewery industry

A competition inquiry is likely to focus particularly on the relationship between beer makers and the pubs tied to buying from them

The launch this week of the 35th government intervention into British brewing in the past 30 years confirmed the fears of many brewers that regulators cannot keep their hands off the industry.

up to competition since the previous MMC inquiry in 1989. Second, that a precedent had been set last year when approval was given for Scottish & Newcastle's takeover of Courage, creating a brewer with about 30 per cent market share.

The Bass deal will come under close scrutiny from the MMC over the next three and a half months. It is likely to take a broad look at the UK brewing industry, particularly the relationship between brewers and the pubs tied into buying beer from them.

Competition has increased dramatically at the retail level since the last MMC inquiry into the industry in 1989. Legislation triggered by the inquiry forced national brewers to shed tens of thousands of pubs from their estate.

larger share of off-licence sales. Two of the main issues Bass will have to address with the MMC are the large share its takeover of Carlsberg-Tetley will give it of certain types of beers in some regional markets, and the volume of beer it would sell through its estate of 2,770 managed and 1,440 tenanted pubs, which sell about 23 per cent of Bass's output.

## UK NEWS DIGEST ICL in deal with Microsoft

ICL, the UK-based computer company owned by Fujitsu of Japan, is planning to strengthen its ties with Microsoft, the world's biggest software group, through a substantial commitment to the US company's flagship operating software, Windows NT.

The engineers are currently specialists in ICL's flagship operating software, VME, now coming to the end of its life. Dr Paul Davies, who is responsible for managing ICL's relationship with Microsoft, emphasises that ICL is not abandoning its VME customers.

### BARINGS Bank chief gets formal reprimand

Financial regulators have retreated from an effort to ban Ms Mary Walz, a former senior manager of Barings, the collapsed merchant bank, from working in the City for up to three years, and have instead given her a formal reprimand. The agreement between the Securities and Futures Authority and Ms Walz follows a judgment by an SFA tribunal that Mr Ron Baker, Ms Walz's former senior manager at Barings, should not be banned for his role in the collapse.

### FORMER YUGOSLAVIA Peacekeeping costs exceed plans

British peacekeeping forces in former Yugoslavia have cost 20 per cent more over the past year than anticipated, the National Audit Office, the public spending watchdog, says today. But criticism of the overshoot was tempered by recognition of the logistical difficulties facing the UK contingent and the other participants in the Nato-led international force.

### ASYLUM SEEKERS Amnesty criticises detentions

The UK spends about £20m (£32.6m) a year detaining asylum-seekers, according to a report published today by Amnesty International, the London-based human rights charity. The report says this practice not only violates international human rights standards but mostly "serves little, if any, purpose".

### CONSTRUCTION House orders reach two-year high

Private sector house building orders rose steeply in the three months to the end of October, reaching the highest level for two years, according to government figures. Total construction orders were unchanged compared with the previous three months but 2 per cent higher than in the corresponding period last year.

INFORMATION TECHNOLOGY

Using the Internet · Wolfgang Münchau

Home news broadcast far and wide

German TV news is now available to Net users - who can even 'edit' the running order



PC that runs Windows or a Power Macintosh computer, a web browser such as Netscape or Microsoft's Internet Explorer, and the VDOLive software, which can be downloaded at the site (or directly at http://www.vdo.net/download) free of charge.

The idea for using the Internet to transmit the programme - rather than merely providing some extra information - was the brainchild of Robert Amlung, a computer-literate television reporter at ARD. With the help of a...

20,000 to 30,000 users. Today, there are about 7,000 to 10,000 users watching the Internet news every night. Judging by the e-mail messages, a large number of users are from the US. There are also some German residents who do not make it home for the 8pm news programme, but who prefer the concise quality of public broadcasting compared to what the private sector offers.



Watching brief

Net finds its voice

To most telecoms companies, Internet telephony is a gimmick to be dismissed or a threat to be quashed. Not to Telecom Finland: the long-distance operator will this week begin offering voice communication over the network.

Internet and standard Internet software such as Netscape Navigator - rather than installing special software onto their PCs and dialling in to a dedicated telephone number. BankStreet Web will also enable users to access elements of Microsoft's Money 97 personal finance application through their Internet browsers.

Monitoring takes off

Long talked about, satellite technology is finally being introduced to improve the efficiency of air traffic control. EDS, the computer services company, has won a £50m contract to modernise the Prestwick centre which monitors transatlantic flights.

Check out bank site

Retail banking over the Internet will become a reality when Microsoft and CheckFree unveil a new product called BankStreet Web. The two companies are already active in providing tools for online banking, but until now the software has been designed for private dial-up networks set up by banks.

By automatically relaying an aircraft's location and planned flight path, rather than rely on voice communications or ground radar, the project is designed to improve control of movements.

Watching Brief is compiled by Nicholas Denton: e-mail nick.denton@FT.com; fax 0171 873 4343



A nine day journey through Jordan with Gerald Cadogan

9-17 May 1997

The Financial Times, together with Bales Tours, invites you on a special journey through Jordan with FT writer and archaeologist, Gerald Cadogan. The trip will explore the historical aspects of the country, together with its modern identity as an independent Arab state.

- Based on stays in Amman and Petra, the journey's highlights will include:
- The great Roman city of Jerash
- The Byzantine and early Islamic desert castles
- The Dead Sea and its eastern mountains
- The mysterious rose-red city of Petra
- The spectacular rock formations of Wadi Rum

To find out more about this fascinating trip, simply complete the coupon opposite or telephone Richard Thomson on 0171 873-3670 during normal office hours.

Form containing travel details, itinerary, and contact information for Richard Thomson, Financial Times.

BUSINESS SOFTWARE

Sifting data for mineral mining

Rich seam for neural systems

A "thinking" computer system using neural computing techniques which mimic the workings of the brain has been developed to find mineral deposits. The software tool, Prospect Explorer, can analyse a wide range of raw exploration data and automatically detect and prioritise anomalies which could indicate new deposits.

confronting mining companies and geologists. Gavin Daneel, exploration manager of Straits Resources, says the 3,000 mining companies around the world collectively invest more than \$2bn (£1.2bn) a year on exploration. Until recent times, explorers have often been able to make discoveries of new mineral deposits by direct means, but

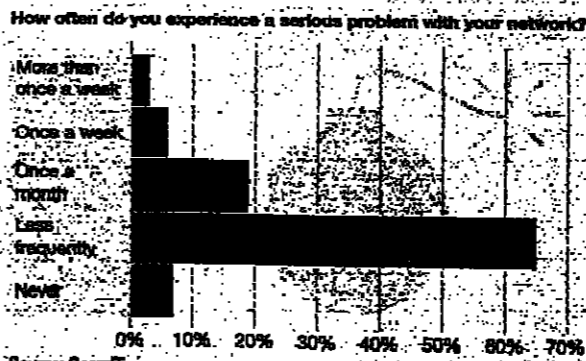
which mining companies pay a charge to the government. Geologists have a fixed time to decide whether it should be developed or returned. "Time and accuracy are of the essence," says Daneel. "Geologists need to move quickly to collect and analyse data from a range of different surveys before they can identify drilling targets. With the industry's increasing dependence on remote sensing methods, the amount of data being generated is reaching astronomical proportions."

display simultaneously all the data for interpretation and so-called expert systems rely heavily on subjective opinion. "A different approach was needed to solve these complex problems," says Nick Ryman-Tubb, chief executive of Neural Technologies. Prospect Explorer runs on an ordinary personal computer and can quickly highlight areas of potential interest. The geologists use interrogation techniques and search facilities to look deeper for detailed information to analyse. Using Prospect Explorer is up to 50 times faster than manual methods for analysing survey data, says Ryman-Tubb.

Families and their PCs

Personal computers are altering how families interact with each other, with far-reaching and often positive results. This is among the main findings of a survey of 1,000 PC-owning US households, conducted by Roper Starch Worldwide for Lexmark International, the US printer manufacturer. Nearly three-quarters of parents agreed that using a PC had helped their children become more creative, and 48 per cent said their children would not have done so well at school if they did not own a PC.

Network problems

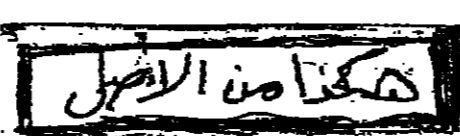


Systems need support

Corporate computer networks run an increasing number of "mission critical" applications, but a survey by SecurIT, Securicor's computer services company, has highlighted several problem areas. Initial findings from the annual study of UK companies reveal that nearly 10 per cent of the 800 respondents experienced serious network problems once a week. A further 19 per cent suffered similar problems at least once a month.

Strategies for the Net

Business people are constantly warned that if they do not use the Internet their company will go out of business. That may be a possibility, but for only a few companies, says a new guide to business on the Net. Rather than rushing to create a presence on the Net, companies should draw up a suitable strategy, it says. That might mean establishing a big Web site, or just using e-mail more effectively. The guide is intended as background for subscribers to a new monthly newsletter, Net Profit, which aims to tell UK businesses how to make the most of the Net.


















دعواتنا للجميع

# Excellence in Advising Financial Institutions in Europe

October 1995




**HYPO MSL**  
HYPO-Mortgage Services Limited  
(a subsidiary of Bayerische Hypothek- und Wechsel-Bank AG)

has been acquired by

**Birmingham Midshires Building Society**

Advised Bayerische Hypothek- und Wechsel-Bank AG

November 1995



**Banco Alcalá, S.A.**

sold its 60% stake in


**Banco Granada Jerez, S.A.**

to

**Caja de Ahorros y Pensiones de Barcelona (la Caixa)**

Advised Banco Alcalá, S.A.

November 1995




**SANPAOLO**  
Istituto Bancario San Paolo di Torino S.p.A.

has increased its stake to 100% and merged with


**CREDIOP S.p.A.**

Acted as joint financial advisor to Istituto Bancario San Paolo di Torino S.p.A.

December 1995



The Ministry of Finance of the Republic of Hungary has sold a majority stake in



**Budapest Bank Rt.**

to


**GE Capital**

and

**European Bank for Reconstruction and Development**

Acted as joint financial advisor to The Ministry of Finance and Budapest Bank Rt.

January 1996



**CATLIN**  
Catlin Holdings Limited

sale of

**Lloyd's Managing Agency**

to

**Western General Insurance Ltd. (Bermuda)**

Advised Catlin Holdings Limited

March 1996



**State of Israel**

has sold


72,602,976 Ordinary "A" Shares and 7,500,000 Options (Series 1)

in

**Israel Discount Bank Ltd.**

Acted as Joint European Distributor

April 1996



**Bank Austria**  
Bank Austria AG


capital increase in favour of

**Cariplo S.p.A.**

which currently holds 4.5% of Bank Austria's voting stock

Advised Bank Austria AG

April 1996



**Bank Austria**  
Bank Austria AG


capital increase in favour of

**West LB**

which now holds 10.3% of Bank Austria's voting stock

Advised Bank Austria AG

May 1996




**Banca Popolare di Novara S.c.r.l.**

valuation of

**Banca Popolare di Novara S.c.r.l.**

Advised Banca Popolare di Novara S.c.r.l.

June 1996



**Banco Comercial Português**  
BCP International Bank Limited


has sold

5,000,000 8% non-cumulative guaranteed Exchangeable Preference Shares, series A guaranteed by

**Banco Comercial Português, S.A.**

Acted as Joint Lead-Manager and Joint Bookrunner

June 1996



**INA**  
Istituto Nazionale delle Assicurazioni S.p.A. (INA)

transfer of control of its subsidiary


**CAMAT**

to

**Assurances Générales de France (AGF)**

Advised INA

June 1996




**Polygon**  
Polygon Group

has sold 100% of its shares in Chatham Re to

**Ecclesiastical Insurance Group plc**


Advised Polygon Group

July 1996



**Monte de Piedad y Caja de Ahorros de Huelva y Sevilla (El Monte)**

and




**Caja de Badajoz**  
Monte de Piedad y Caja General de Ahorros de Badajoz (Caja de Badajoz)

have jointly acquired 20% of

**Banco Nacional de Crédito Inmobiliario, S.A.**

Advised El Monte and Caja de Badajoz.

July 1996




**European Commission**

analysis of the European Commission's economic arguments giving conditional approval to aid provided by the French Republic to

**Crédit Lyonnais**

Advised the European Commission

September 1996



**BBV**  
Banco Bilbao Vizcaya, S.A.

through its subsidiary Banco Bilbao Vizcaya-Mexico, S.A.

has acquired the branch networks of


**Banca Cremi, S.A.**

and

**Banco de Oriente, S.A.**

Advised Banco Bilbao Vizcaya, S.A.

November 1996



**The St Paul**  
The St. Paul Companies, Inc.

acquisition of

**Gravett and Tilling**

and

**Cassidy Davis**

**Lloyd's Managing Agencies**

Advised The St. Paul Companies, Inc.

## LEHMAN BROTHERS

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COMPANIES AND FINANCE: EUROPE/MIDDLE EAST

Israeli telecoms to be opened up to competition

By Judy Dempsey in Jerusalem

The Israeli government yesterday unveiled plans to open up the domestic telecommunications network to competition in one of the biggest shake-ups in the state-run sector.

"Opening up to liberalisation and competition is a global trend," said Mr Keith Phillips, Israel analyst at Société Générale Strauss Turnbull.

But Mr Issac Kaul, outgoing chairman of Bezeq, yesterday said the company had not been informed in detail of the government's programme.

phone network, almost certain to defeat Bezeq's monopoly. Licences will also be granted to provide services in infrastructure and transmission which will include the cable television market.

in Israel's domestic and international telecoms markets could expand into neighbouring Jordan and Egypt where telecommunications remain untapped and starved of investment.

ity of high-tech expertise and the closer relations forged between Israel and the European Union.

RTL set for record full-year sales

By Frederick Stüdemann in Berlin

RTL, the German television network, is set for record net sales of nearly DM2bn (\$1.3bn) in 1996, according to Mr Helmut Thoma, chief executive.

Next year will also see the restructuring of the networks currently operating under the RTL name.

At present the three have differing ownership structures. The main RTL channel is owned by CLT-Ufa, the company recently created out of a merger of CLT of Luxembourg and Ufa, a subsidiary of Bertelsmann, the German media group.

This arrangement was brought about by German media laws, which stipulated that no company could own more than 30 per cent of one network.

The fate of Vox, a small network which CLT-Ufa co-owns with News Corporation and Canal Plus of France, is also unclear.

News Corporation is also involved with CLT-Ufa's main rival, the Munich-based Kirch group, through British Sky Broadcasting, the UK satellite network in which it is the largest shareholder.

Paltel on fast track to solve communication problem

The Palestinian company has set itself a tight timetable to upgrade the region's telecoms system

Mr Mohammad Mustafa is a man in a hurry. As director-general of the Palestine Telecommunications company, or Paltel, he knows what potential investors want in a region plagued by a poor infrastructure and a paltry telecoms network: efficient and fast communications.

imposed by Israel on the West Bank and Gaza.

Bezeq is keen to be involved with Paltel and has even suggested the establishment of an integrated telecoms network in that part of the Middle East

tendencies and its lack of experience. The PA's first big decision was to bring together a group of private Palestinian investors to carry out the privatisation of the telecommunications sector.

The investors, which include the Arab Bank, the Cairo Amman Bank and the Palestinian Investment Bank, moved quickly.

Determined to involve the public, the PA and Paltel agreed to issue a public offering, selling 41 per cent of Paltel's shares and raising capital of \$65m.

Then last month, Paltel won the licence from the PA to provide all telecommunications services to the PA areas over the next 30 years.

Mr Mustafa's first plan is to increase the number of subscribers from the current 80,000 to 250,000 over the next three years, aiming for a market penetration of 25 per cent by 2001.

Bezeq: profile of a monopoly



Table with 7 columns: Year, Revenue, Profit, Other metrics. Data points for 1995-1998.

Although Israel has one of the most efficient telecoms networks in the world, it still does not have a GSM network.

Even though Paltel is moving ahead with its plans, much remains to be done. Since it is in a transitional phase, the PA and Paltel are still dependent on Bezeq to provide and maintain existing services.

determine whether Paltel will, over the next two decades, be able to fund its \$600m investment plans from its own cash flow.

The evolution of the relationship between the PA and Paltel will, according to analysts, provide a clear signal for any future privatisation plans.

between the private and public sectors. "The PA must move very quickly from being a service provider to being a policy maker and regulator," said Mr Mustafa.

Unlike Israel, where there are about 55 lines per 100 people, in the West Bank and Gaza fewer than three people per 100 were connected to a line.

There were other problems too. Those connected with Bezeq could not rely on a consistent after-sales service because of closures often

involved with Paltel and has even suggested the establishment of an integrated telecoms network in that part of the Middle East. It would, however, like the PA to pay its bills on time.

In addition, Paltel and the PA are involved in negotiations over royalty fees, tariffs and valuation of the network. The outcome will

be crucial. "The PA must move very quickly from being a service provider to being a policy maker and regulator," said Mr Mustafa.

It will provide a good example for other sectors of the economy where the private sector will be crucial.

Judy Dempsey

Advertisement for Gold Fields Corporate Services Limited, including a table of interim dividends for various companies.

Table titled 'Prices for securities delivered by the processor of the secondary trading and settlement system' with columns for security, price, and other details.

UPM-Kymmene and Metsä in deal

By Greg McIvor in Stockholm

The consolidation of the Nordic forestry industry took a fresh turn yesterday when UPM-Kymmene, Europe's biggest pulp and paper group, agreed to transfer two production plants to Metsä-Serla, a Finnish competitor, for FM2bn (\$420m).

Investors reacted enthusiastically. UPM-Kymmene shares rose FM3.50 to FM97 and Metsä stock advanced FM1 to FM5.

after Stora of Sweden, with annual capacity of 520,000 tonnes.

The deal highlights a continuing drive by both companies to concentrate on core businesses.

In addition, Metsä is to purchase UPM-Kymmene's sole paperboard mill, at Simpele in Finland, making it Europe's second-largest producer of folding board boxes.

Metsä, which is to take over UPM-Kymmene's paperboard capacity, will become one of Europe's leading producers of the grade.

Advertisement for hannover re insurance company, featuring the logo and contact information.

Advertisement for National Bank of Canada, including a notice regarding interest rates and currency exchange.

Advertisement for Czech bank sale signals shake-up, mentioning the Czech National Bank and Interbanka.

Advertisement for Terra Mining AB, offering shares to shareholders through William Resources Inc.

Large vertical advertisement on the right side of the page, including 'BOT set for action of chairman' and 'A & Decker'.

COMPANIES AND FINANCE: THE AMERICAS

AMERICAS NEWS DIGEST

**Black & Decker declines 15%**

Black & Decker shares dived 15 per cent yesterday morning after the US tools and appliances company warned that its 1996 profits are likely to be below analysts' estimates, and its first-quarter earnings in 1997 lower than in 1996. The company said its earnings per share are likely to be lower than \$1 for the fourth quarter of 1996 and \$2.40 for the full year.

Mr Nolan Archibald, Black & Decker chairman and chief executive officer, said that the shortfall would be primarily due to lower-than-anticipated sales in power tools and accessories. Sales growth is likely to be 2-3 per cent in the fourth quarter, instead of the 5-6 per cent previously projected. Black & Decker blamed the disappointing performance partly on weak economies in Europe which "failed to recover to the extent that we had anticipated". The company made substantial job cuts in Europe this year in order to reduce costs, and Mr Archibald said he was optimistic about sales growth in 1997.

However, the company said it expected to see a more favourable fourth-quarter tax rate, below the 27 per cent reported for the first nine months, which will partially offset the impact of the weaker operating results. At the end of the morning Black & Decker shares were trading at \$31.74, down 8%.

Tracy Corrigan, New York

**Heinz on track to meet target**

H. J. Heinz, the US food group, yesterday reported a 12 per cent increase in net profits to \$17.5m for its fiscal second quarter to October 30, with a similar increase in earnings per share to 47 cents. The result was slightly above the 46 cents a share expected by Wall Street analysts, but the shares slipped 3% to \$36.50 in early trading.

Mr Anthony O'Reilly, chairman and chief executive, said the company had seen another strong quarter of profit and top-line growth, with revenues up nearly 5 per cent to \$2.39bn and operating profits up 7 per cent to \$352.8m. The company was on track to meet its target of double-digit growth in earnings per share for the full year, he said.

Richard Tomkins, New York

**Texaco in sponsorship venture**

US oil leader Texaco has joined the Malaysian government and the Hong Kong-based HSBC international banking group in backing Ford and former grand prix ace Jackie Stewart in a \$200m (£82.5m) joint venture to capture the Formula One world championship within five years.

The agreement is understood to be costing the oil group about \$20m over the next five years. It means that the Stewart-Ford venture, one of the most commercially significant in grand prix motor racing, is now fully funded. The involvement of Malaysia, which is using the venture to promote its tourism industry, represents the first time that a nation state has taken on a Formula One sponsorship role.

John Griffiths

**Biogen plans \$18m investment**

Boston biotechnology company Biogen is planning an \$18m equity investment in another Massachusetts company, Creative Biomolecules, as part of an deal to invent new treatments for kidney disease. The value of the agreement could reach \$122.5m in equity, fees, research support, development milestones and lines of credit. In exchange, Biogen receives exclusive worldwide rights to market and sell drugs developed through the collaboration between the two companies.

Daniel Green

**Nestlé to buy Aul Foods**

Nestlé Canada is buying the ice cream and frozen yogurt business of Aul Foods for \$322m (US\$165m), including a processing plant in Ontario and distribution centres across the country.

Aul is now a Canadian dairy products group with annual revenues of \$81.5bn, but its ice cream division is non-profitable because of price wars led by Unilever. The deal will make Nestlé a leading competitor in the ice cream market.

Robert Gibbins, Montreal

**CBOT set for election of next chairman**

By Laurie Morse in Chicago

The 3,661 members of the Chicago Board of Trade will be asked today to elect the next chairman of the world's largest futures exchange.

Mr Patrick Arbor, the current chairman, is seeking a record third two-year term, and has been endorsed by the exchange's nominating committee.

He is being opposed by Mr John Gilmore, a retired partner of Goldman Sachs who served as the exchange's chairman in 1986. Mr Gilmore is a third-generation CBOT member whose political support, as well as his family history, is concentrated in the active, but antique, grain futures pits at the exchange.

Mr Gilmore is 58 and Mr Arbor 60. Both have recently had brushes with cancer, and are successful businessmen who have little need for the \$240,000 a year salary that comes with the chair.

The outcome of the election will be significant not just to exchange members and their customers, but also to the international institutions that are partners with the CBOT in new trading ventures. Both men understand that broadening the exchange's global reach is necessary, but they may take different approaches to reach that end.

Mr Arbor is a popular chairman who has won nearly all of the membership referendums he has proposed. He successfully pushed for a new \$18m trading facility that will open this February. He was also instrumental in keeping the link with Lon-

don's International Financial Futures Exchange, that will put German bond futures on the CBOT's trading floor next May, if the project proceeds on schedule.

Last week he pushed ahead the exchange's strategy for competing with over-the-counter markets by announcing an innovative trading venture for cash government securities with partners Liberty Brokerage and Prebon Yamani. That electronic system, called Chicago Board Brokerage, will open next year and is expected to become an important trading platform for CBOT members.

In the popularity contest that the CBOT election represents, Mr Arbor is running high. "Look at my record," he says. "Spot prices are at near record levels; volume will be a record this year; even our international market share is up."

Mr Gilmore is campaigning hard, arguing that the CBOT has only US products, and 90 per cent of its volume is dependent on volatility in US Treasury debt. "The CBOT has a serious need to diversify away from the US base," he said. "We need to be in the European time zone and we need to be the pricing mechanism in the US for European long-term debt."

Mr Gilmore said he was first to suggest a Link link in 1986, when he was last chairman and when Link was just four years old.

While he says he fully backs the CBOT's expansion strategy, he says members are rapidly evolving away from such arrangements.

**Mexican rail deal stops industry in its tracks**

After Kansas City Southern Industries' eyebrow-raising takeover of Mexico's most important rail network, one question occupies the mind of the railroad industry on both sides of the US-Mexico border: Has this second-tier US rail operator bitten off more than it can chew?



At the end of last week, Kansas City Southern announced that its joint venture with Transportación Marítima Mexicana, Mexico's biggest transport company, had won a 50-year concession to run Mexico's Northeast Railway, a 2,500-mile network that came up for grabs as part of the Mexican government's privatisation effort.

Until then, there had been a widespread assumption that Union Pacific, the biggest US railroad, would win the competition, because it already carries the most rail traffic across the Mexican border.

Kansas City Southern and TMM, however, astonished the railroad industry by bidding \$1.4bn for the concession - nearly three times more than the \$27m bid by Union Pacific and ICA, Mexico's biggest construction company. The bid was also far in excess of the \$540m offered by Grupo México, the copper mining

company, and South Orient Railroad, a Texan operator. ING Barings in Mexico City said the price differential raised "the obvious question of whether [Kansas City Southern and TMM] completely misjudged the true value of the asset or had more pressing strategic reasons which justified such a premium".

Analysts expressed concern over the high purchase price and the financial burden of such a costly acquisition. Moody's Investors Service and Standard and Poor's placed the debt of Kansas City Southern and TMM under review for a possible downgrade, by lunchtime yesterday. Kansas City Southern's stock had plunged 9 per cent from Thursday's close.

The Northeast Railway is the jewel in Mexico's some-

what tarnished railway crown. It carried 40 per cent of Mexico's total rail cargo in 1994, although it has only 19 per cent of the total track, and it was the only one of Mexico's three main rail networks to make a profit. Revenues in 1994 were 1bn pesos, about \$300m before the currency's devaluation.

Kansas City Southern Railway, the rail unit of Kansas City Southern Industries, is hardly any bigger than the Northeast Railway. It covers 2,900 miles on a north-south axis between the Gulf coast and the Midwest, with terminals in Kansas City, Shreveport, Port Arthur, New Orleans and Dallas. Last year's profits were \$11.4m on revenues of \$502m.

The Kansas City Southern network does not go all the way to the Mexican border, but the company has



Heavy load: Veracruz station, Mexico, part of the Northeast Railway network

so-called trackage rights over Union Pacific rails that extend its reach to the border town of Laredo, the northern-most point of the Northeast Railway network. Mexico's rail transport system is so slow and inefficient that only 12 per cent of goods travel by rail, compared with about 40 per cent in the US. But two-way trade between Mexico and the US - already worth more than \$100bn a year - is booming under the North American Free Trade Agreement, and Kansas City Southern and TMM hope to put a greater

share of this trade on rails. Their business plan commits the joint venture to \$500m of capital investment in the Northeast Railway over the next three years. As the quality of rail transport improves, the joint venture believes it will carry 18 per cent of Mexico's freight within three years and 20 per cent within five.

Kansas City Southern's chief executive, Mr Landon Rowland, acknowledged yesterday that the takeover would dilute earnings per share initially. But he predicted that operating profits

would rise from \$50m in year one to \$311m in year three and \$471m in year five, and that the effect on earnings per share should turn positive in the third year.

"With that kind of outlook, one might say that one could pay a good deal more than \$1.4bn and it would still make a good deal of sense," he said. "In fact, the real question here is not why we bid so much, but why Union Pacific bid so little."

Richard Tomkins and Leslie Crawford

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COMPANIES AND FINANCE: ASIA-PACIFIC

National Mutual ahead of forecasts

By Nikki Tait in Sydney

National Mutual Holdings, the recently-demutualised Australian life office in which France's Axa holds a controlling stake, yesterday reported profits after tax of AS\$10.9m (US\$16.2m) in the year to end-September - comfortably ahead of the AS\$9.8m forecast in July when its shares were floated.

The rise was attributed largely to a turnaround in the performance of the main National Mutual Life unit, which made AS\$100.5m after tax, compared with a AS\$2.2m loss last time. In its prospectus, National Mutual had forecast the turnaround, although it anticipated a slightly more modest result for NML, at AS\$150m. It said that the forecast profit would include a substantial unrealised gain - put yesterday at AS\$2.5m - from the increase in the National Mutual Asia share price, and also the release of

a prior provision, worth AS\$16.5m. Yesterday Mr Geoff Tomlinson, managing director, also attributed the improved performance to "healthy new business volumes, an 11 per cent drop in expenses and improved investment earnings". National Mutual Asia, the Hong Kong-based unit in which NMLH lifted its stake from 51 per cent to 55 per cent in June, contributed AS\$9.2m, up from AS\$7.8m previously but slightly short of the AS\$10.5m profit predicted at the time of the

share float. Mr Tomlinson blamed lower than expected investment earnings. Among the smaller subsidiaries, National Mutual Funds Management reported AS\$14.5m profit, a up from last time's AS\$3.3m loss. The recovery here was attributed to reduced expenses and improved fee income. However, Australian Casualty and Life saw profits slip from AS\$2.7m to AS\$19.5m in the face of pricing pressures and increased claim costs, while National Mutual Health contributed AS\$5.6m compared with AS\$0.4m.

Again, higher claims costs affected profits. The profits figure was struck after interest charges of AS\$49m, up from AS\$1.2m previously. However, AS\$19m of this related to interest payments to Axa, on the bonds held by the French insurer which were repaid after NMLH listed. National Mutual shares rose 6 cents to AS\$1.72. Asked whether the Australian insurer might one day incorporate the Axa name, Mr Tomlinson said this might be considered, but "nothing is on the cards".

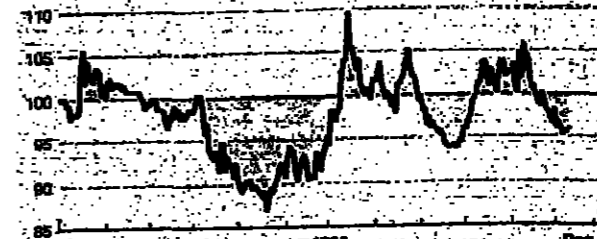
Cables group plots a dual path for growth

Pewc has sights set on both diversification and expansion overseas

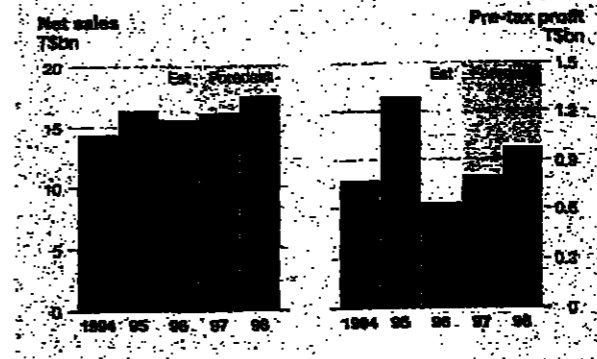
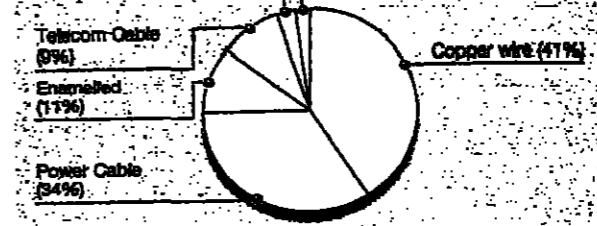
Pacific Electric Wire & Cable (Pewc), Taiwan's leading maker of wires and cables, plans to list a subsidiary on the New York Stock Exchange next year - the first time a Taiwanese company has held an initial public offering in the US. The plan, which has been approved by US authorities, not only signals Pewc's efforts to raise its international profile and diversify its funding sources, but exemplifies the trend among Taiwanese groups to look overseas for growth and for the means to support it. "The economic situation in Taiwan has changed completely. Manufacturing costs are high, profits are extremely low and the market for wire and cable is nearly saturated," said Mr Jack Sun, who runs the family-controlled Pacific empire, covering areas including the core wire and cable business to property to telecommunications and electronics. "So we decided to move from being a predominantly local manufacturer to a regional manufacturer."

Pacific Electric Wire and Cable

Share price relative to the Taiwan Weighted Index



Sales breakdown (1996): Electronic wire (5%), Telecom-Cable (8%), Enmeshed (17%), Power Cable (24%), Copper wire (47%).



Source: Equal, NGL Ratings

Mr Sun predicts that in 10 years, the group's revenues will rise from about US\$1.5bn in 1995 to \$8bn. By that time 70 per cent of the group's revenues will come from overseas, compared with 30 per cent last year. While expanding core businesses into overseas markets, Pewc is also moving aggressively into new and potentially lucrative business areas, both at home and in the Asia-Pacific region. Ultimately, the new businesses will far surpass the company's core business in scale and profitability. In 10 years, Mr Sun expects only a quarter of sales to come from the core wire and cable business, compared with more than half now. Telecoms will be a new core business for Pewc, with \$2bn in revenues in five years. Electronics will also be important, generating \$3bn in revenues in 10 years, partly through an 18.5 per cent stake in Mosel Vitelic, a local semiconductor maker. The company has also diversified into hotels, banking and property with moderate success. The group has three wire and cable factories in Thailand and one in Singapore, and has gained a substantial share of those markets. The listing in New York concerns the holding company for the Thai and Singapore operations. In the next three to five years, Pewc may double the number of its wire and cable factories in the region, including those in Taiwan,

to 15, at a cost of \$30m to \$50m apiece. A factory in Australia began production last month; another in Shenzhen, China will begin in January 1997, bringing to two the number of factories in China. A plant under construction in Indonesia will begin production in early 1998; and factories are planned in Vietnam, Cambodia and India. "All of the south-east Asian countries are still developing. They need public infrastructure and they need a huge amount of wire and cable for communications," Mr Sun said. One country Pewc has been cautious about is China. "Our company is extremely conservative regarding investment in mainland China," said Mr Sun.

President Lee Teng-hui in August called for a slowdown in China investment. "I believe Mr Lee's remarks concerning China are absolutely correct. We need to keep a balance between domestic and overseas investment," said Mr Sun. "But the most important thing is to continue to invest in Taiwan in order to maintain economic growth." Mr Sun plans to do just that if a Pewc-led consortium wins a coveted licence to set up a mobile telephone system in Taiwan, for which contracts are scheduled to be awarded at the end of this month. Pewc's share of the investment would be about 47.5m.

Pewc has been moving aggressively into telecoms in recent years, investing \$80m in 1993 to take a 5 per cent stake in Motorola's Iridium satellite communication project. Since then Pewc has, in partnership with other concerns, bid unsuccessfully for telecom contracts in Thailand and Hong Kong. Recently it won a licence to set up a CT-2 communication network in Taiwan. As the second generation of the family at the helm of the wire and cable maker, Mr Sun will need a deft touch to navigate successfully its transformation into a diversified multinational conglomerate which a decade from now will bear little resemblance to its current self. Laura Tyson

Chinese issue in demand

By John Fiddling in Hong Kong

A share issue by Guangdong Tannery, a leather processing company based in southern China, has been subscribed more than 600 times, reflecting strong demand for Chinese issues and the company's growth prospects. Guangdong Tannery said yesterday that the issue of 110m shares would be priced at HK\$1.08. The proceeds will be used to fund expansion and upgrade production. The issue, which was sponsored by Jardine Fleming Securities, will provide Guangdong Tannery with a Hong Kong listing. It is the latest business to be spun off by Guangdong Investments, the Hong Kong arm of Guangdong Enterprises. Guangdong Enterprises is the largest commercial enterprise of the government of Guangdong, the southern Chinese province which has

seen rapid industrial growth over recent years. On the basis of the issue price, the company said that HK\$21bn (US\$2.7bn) of capital was frozen during the subscription period. This resulted in net interest income of HK\$14m on the subscription funds. Mr Kevin Cheng, financial controller, said the high level of subscriptions meant that public applications could be allotted only on the basis of 0.15 per cent of subscriptions.

CCF takes 5% in India finance group

Crédit Commercial de France, the French bank, has taken a 5 per cent stake in India's Infrastructure Leasing and Financial Services, writes Tony Tassel in Bombay.

ILFS said the \$10m acquisition would be one of the largest French equity investments in India. ILFS was set up in 1988 by a consortium of Indian financial institutions to promote infrastructure development and provide corporate finance. In March, the World Bank granted a loan of \$200m for infrastructure development. The International Finance Corp holds a 7-8 per cent stake in the company, while Orix Corp of Japan has 20 per cent.

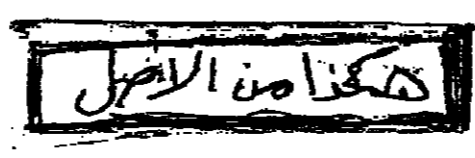
Mitsubishi Motors, Chrysler in talks

By Michio Nakamoto in Tokyo

Mitsubishi Motors and Chrysler are in talks about continuing their US production alliance after the current contract expires in 1999. Under the agreement, Mitsubishi's US arm has been producing three models - two sedans and a sports car - for Chrysler at its facility in Illinois. Chrysler had originally been planning to terminate the alliance after the contract expires. However, buoyant sales of the cars from Mitsubishi led to a reassessment of that decision, according to a Japanese press report. Mitsubishi confirmed in Tokyo that the talks were going on, but said no decision had been made. Continuation of the deal with Chrysler would be a significant fillip for Mitsubishi, which has been suffering low capacity utilisation at its US facility. Capacity utilisation has been at about 60 per cent for many years, and the facility has only occasionally made a profit, Mitsubishi Motors admitted earlier this year. As a result of the US difficulties, the Japanese parent company was forced at the end of the last financial year to March to take an extraordinary loss to reflect the writing-down of the value of its US production arm, where liabilities had exceeded assets by \$400m.

Advertisement for New Holland N.V. listing, including share counts (9,999,750,000, 46,500,000, 9,300,000, 2,325,000, 34,875,000), logos, and a list of joint global coordinators such as Mediobanca, Goldman Sachs International, Paribas Capital Markets, SBC Warburg, etc.

Vertical text on the right edge of the page: 'Northern E... apply nego...', 'Sustain make', 'Debut off ma', 'all to Swiss...inery'.



COMPANIES AND FINANCE: UK

Northern Electric in supply negotiations

By Simon Holberton

Northern Electric, the Newcastle-based electricity company facing a £782m (£1.28bn) hostile bid from CalEnergy of the US, yesterday unveiled plans to increase dividend payments and to merge its electricity and gas supply businesses with another regional electricity company.

Although it did not name the other company, it is understood to be London Electricity. Mr David Morris, chairman, said Northern would increase by 17 per cent to 50p a share its 1996 dividend and intend to raise annual dividends by 7 per cent a year thereafter. Its full year dividend for 1996-97 will be 42.7p - up 7 per cent. Mr Morris encouraged shareholders to reject CalEnergy's bid and stick with a management which he claimed had delivered on past promises.



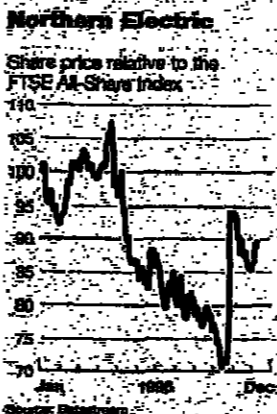
David Morris: second defence impressed City yesterday

Our enhanced dividend policy reflects the underlying strength and prospects of Northern Electric," he said. CalEnergy accused the company of "rearranging the deck chairs". On Friday the US independent power producer lifted its offer to 65p from 63p and declared the bid final.

"The choice remains clear: 65p in cash or a collapse in the price of Northern Electric ordinary shares," said Mr David Sokol, its chairman. The company's second defence in as many weeks left sector analysts impressed and speculating that the bid has become more difficult to call.

LEX COMMENT Nthn Electric

Yesterday's defence was much sprightlier than Northern Electric's first attempt. Not only are there aggressive promises on dividends but the planned pooling of Northern's supply business with London-Electric's should bring more purchasing clout and healthy cost savings.



As it is, even if Northern makes a last-ditch attempt with the increased special dividend it could still afford, shareholders are unlikely to back the management. Prudential, the biggest shareholder, quite rightly argues that CalEnergy's offer is not generous by the sector's previous standards.

Further shares to be issued as sales raise less than expected Costain makes £52m disposals

By Andrew Taylor, Construction Correspondent

Costain plans to issue another tranche of shares in a further bid to bolster its finances following the sale of £52m (£65.3m) of its US coal and London property interests, announced yesterday after the London stock exchange had closed.

The coal business raised much less than the construction and engineering group had expected when it attempted to sell the business earlier this summer. Mr Alan Lovell also announced he is resigning as Costain's chief executive.

Renco, a privately owned US mining corporation, has agreed to pay an estimated \$34m for the coal operations.

It would also assume responsibility for \$15m of capitalised leasing obligations. Lorrho, the UK based conglomerate, in July had offered to buy Costain's coal business in a deal worth \$50m but pulled out at the last minute.

Mr Lovell said higher than expected coal losses this autumn had forced down the price. They also meant that Costain had breached UK Companies Act requirements that parent company net assets should not fall below 50 per cent of called up share capital.

Mr Lovell said: "This is merely a technical breach and we will not be recommending any action when we report to shareholders at an extraordinary meeting on January 6." An earlier meeting on December 27 will be asked to approve disposal terms for the coal business and the separate sale for £23.4m of Costain's third share in the redevelopment of Spitalfields in London's East End to Metacorp of Malaysia.

Sterling's strength hits RJB

By Ross Tieman

RJB Mining, the UK's biggest coal producer which bought most of British Coal's pits when the industry was privatised in 1994, became the latest victim of the strong pound yesterday.

RJB shares slid 23.7 per cent to 485p after the company's broker, BZW, warned that RJB would be forced to cut prices to fend off imported coal priced in US dollars.

The potential effect on profits is a significant setback for a company which had persuaded investors against significant odds to back it during an acrimonious series of negotiations for British Coal's pits. Rival bidders said RJB had paid too much and was in danger of overstretching itself.

The broker, which had been more bullish than independent analysts, cut its pre-tax profit forecast for 1997 by \$40m to \$192m (\$314.5m).

Mr Gordon McPhee, finance director, said the rise in sterling from an average \$1.50 to about \$1.65 would hit profitability. RJB sells most of its output to electricity generators in the UK under long-term contracts.

RJB has no contracts for about 11m tonnes of its planned 35m tonnes output next year. The broker predicts the price of these tonnes will be cut by about £3/tonne, or 10 per cent, to compete with dollar imports, leaving the group without a profit on 11m tonnes of production.

The appreciation of sterling will also impact discussions which begin next year between RJB and its two main customers, National Power and PowerGen, about replacement contracts. RJB shares are now on a prospective P/E of just 4.5 for 1997, offering a yield of 6 per cent.

Shell to sell Swiss refinery

By Deborah Hargreaves

Royal Dutch/Shell, the Anglo-Dutch oil group, put its Swiss refinery up for sale yesterday as part of a plan to improve profits in its poorly-performing refining sector.

Shell also said it would close two lubricants plants in the Netherlands and Belgium and concentrate its European lubricants production in Paris and Hamburg.

The sale of the Cressler refinery in Switzerland does little to change Shell's refining configuration, since it represents just 4 per cent of its European capacity. The plant produces 60,000 barrels a day and is not one of Shell's core operations.

Shell reported a 40 per cent drop in profits from its refining and marketing arm in the third quarter, to \$337m (\$352.7m) despite higher volumes. European refining returns have been poor throughout the industry for the past five years because of over-capacity.

The company will join other refiners in presenting an industry-wide rationalisation plan for south-east France at the end of January and restated its efforts to improve the profitability of its Shell Haven plant in the Thames estuary.

"This is a set of very specific responses to our three weakest refineries," said Mr Paul Skinner, director of Shell International Petroleum. The company's overall financial target was to achieve a 12 per cent return on average capital employed.

"Refining is regarded as Shell's Achilles heel, but it is not just its problem," said Mr Nick Antill, oil analyst at BZW.

Shell has refining capacity of 1.6m b/d in western Europe and its 14 refineries have a 13 per cent market share.

Debutant Colt shrugs off market anxieties

By Nicholas Denton

Colt Telecommunications shrugged off the stockmarket plunge which has caused several companies to cancel flotation plans, and soared 13 per cent at the debut yesterday of its heavily oversubscribed offering.

Yesterday's closing share price of 310p - which values the company at \$340m, about 11 times revenue - reflects the attraction to investors of alternative telecoms companies such as Colt, which are encroaching on the dominant European operators.

Through the share offering, and a parallel sale of high-yield debt, Colt is set to raise \$190m to finance its expansion from the City of London to other main European financial centres.

Fidelity, the US fund management company which has financed the three-year expansion, turned over 100 per cent, with its shareholding fall to 73 per cent.

Colt, for which Morgan Stanley acted as global co-ordinator, first indicated a price range of 225-250p. Demand was so intense that Colt raised the issue price to 270p, but even at that level the offering was more than five times subscribed.

Wise Speke, Discovery Inns and Morgan Crucible have this week cancelled their flotation plans following last Friday's drop in world stock markets. But in the first day of trading on New York's Nasdaq market and the London Stock Exchange, unsatisfied demand for Colt pushed its shares 38p above the issue price, giving investors an immediate 21m profit.

Although Colt took only \$22.5m in revenue in the first nine months and continues to make losses, investors expect it ultimately to emulate US counterparts. One US alternative access provider, MFS Communications, was taken over earlier this year in a bid worth \$140m.

The higher price achieved by Colt, and an expected 10 per cent increase in the issue size in response to demand, will generate proceeds of \$85m, compared with the \$68m first envisaged. At the same time, Colt has upped a parallel issue of high-yield debt to raise a further \$106m.

Colt provides cut-price telecoms services to large institutions such as Reuters, Bankers Trust, Midland Bank, the London Stock Exchange and the House of Commons, but is at present focused almost exclusively on the City of London.

The funds will finance its expansion as it builds a high-capacity fibre-optic telecoms network in Paris and attacks German business markets in cities including Berlin, Cologne, Munich and Hamburg. Colt said it expected to raise further capital in 1999.

Table with columns: Company, Dividend, Current price, etc. Includes sub-tables for RESULTS and Investment Trusts.

TENDER ANNOUNCEMENT



1. The Prime Ministry of the Republic of Turkey Privatization Administration (PA) will privatize the below stated portion of the state-owned shares in Iron and Steel Works Inc. (Ereğli Demir ve Çelik Fabrikaları T.A.Ş. - The Company) through block sale.

Table with columns: Company, Paid in Capital, Public Shares offered for sale, Amount of the Bid Bond.

2. The tender will be carried out by bargaining method through obtaining bids and holding negotiations.

3. The Information Memorandum prepared in respect of the Company and the bidding specifications can be obtained from the PA at its address provided below on payment of TL 50,000.000 (fifty million TL, approximately US \$500).

4. Bids are to be prepared in compliance with the bidding specifications and submitted to the PA at its address provided below by no later than 18:00 hrs on Monday, 27/1/1997. Bids submitted after the expiry of the period provided for submission of bids will not be taken into consideration.

5. The PA is not subject to the 2886 State Tenders Law and is entirely free to conduct the tender, to award the contract to any bidder deemed fit and if necessary, to extend the period provided for submission of bids.

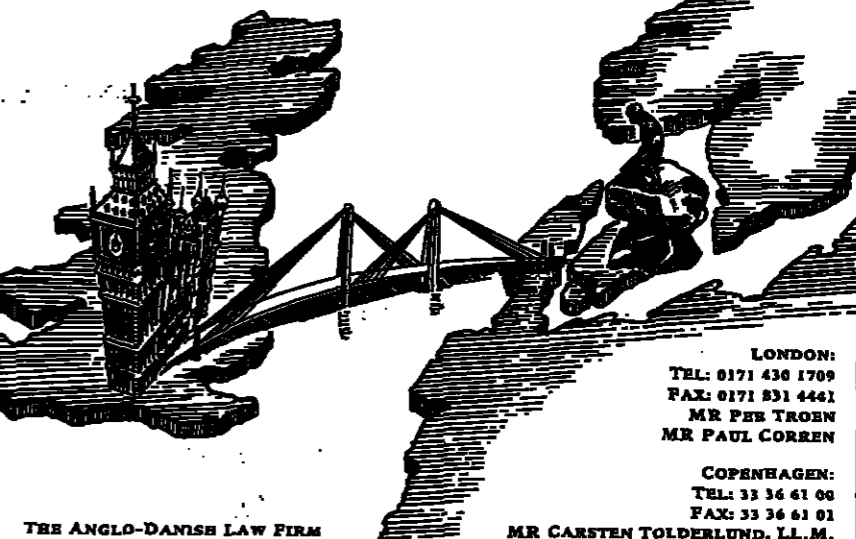
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The Offer to the Shareholders in Terra Mining AB

William Resources Inc. offers, through the Swedish subsidiary WRI Holding AB, SEK 162:50 for each share in Terra Mining AB.

Last day to accept the Offer is December 12, 1996. Payment for shares that have been accepted in accordance with the Offer is expected to be made on December 20, 1996.

Required financing has been secured by William Resources Inc. and the Board of Directors of Terra Mining has recommended the shareholders to accept the Offer.

Prospectus and acceptance form may be obtained from D. Carnegie AB, Telephone +46 8 676 8500. Prospectus and acceptance form has also been sent to those who on November 12, 1996 were registered as shareholders in Terra Mining.

William Resources Inc., which has its Headquarters in Toronto, Canada, is a natural resource precious metals producing company. The Company owns and runs the Rustler's Roost Gold Mine in Northern Territory, Australia, the Jacobina Gold Mine in Brazil, the Velardeña Mine in Mexico and the Ballarat East Gold Project in Victoria in South Australia. The Company is also, through the BLM Service Group providing contracting and engineering services and products to the international mining industry. The Company is listed on the Stock Exchanges in Toronto and Sydney.

Swiss Industry and Technology advertisement on Tuesday, February 4. Includes contact information for John Rolley and a table for Anglo Irish Bankcorp floating rate notes.

INTERNATIONAL CAPITAL MARKETS

Gilts catch up as Europe moves sideways

GOVERNMENT BONDS

By Samer Iskandar in London and Lisa Branstetter in New York

European bond markets moved sideways yesterday in the absence of significant economic data releases. UK gilts, however, managed a healthy rise, outperforming German bunds and other markets.

Traders will today seek inspiration from the policy meeting between Mr Kenneth Clarke, the chancellor, and Mr Eddie George, the Bank of England governor.

Analysts said the French market was vulnerable to worries that no agreement would be reached on a stability pact for countries participating in European economic and monetary union.

Near-midday, the 30-year Treasury was 1/8 lower at 100 1/2 and the two-year note was down 1/8 to 99 1/2 yielding 5.82 per cent.

Energy components - will advance 0.3 per cent. That is slightly ahead of the consensus forecast, but he still sees no signs of inflationary pressure in the economy.

Bonds came under some pressure from a decline in the dollar against the yen and the D-Mark. In early trading, it was changing hands at Y113.28 and DM1.5282 against Y113.42 and DM1.5575 on Monday.

Argentina taps D-Mark sector for further DM1bn

INTERNATIONAL BONDS

By Corner Middelmann

Emerging-market borrowers came to the eurobond market for a year-end issuing binge yesterday, including another jumbo D-Mark offering for the Republic of Argentina.

"It shows what a strong franchise Argentina has in the D-Mark market," he said. "All its previous deals have worked well and [the spreads] have tightened."

Over-subscription caused the launch spread of 89 basis points over gilts to narrow to 36 during the session. Investors did not seem daunted by the fact that UBS's credit ratings with Standard and Poor's - AA- for subordinated debt and AAA for senior debt - are under review for possible downgrade, dealers said.

During the last eight months, several Russian banks have raised money in the syndicated bank loan market, paying interest rates of between 450 and 600 basis points over Libor, similar to AvtoBank's coupon of 550 basis points over Libor.

Elsewhere, Globobank, the Brazilian media group, launched \$350m of 10-year and \$100m of eight-year bonds, via Citibank, Brazil's Globex Utilidades launched \$100m of eight-year bonds via Bank of Boston; and Argentina's Banco Toromquist issued \$75m of two-year paper via Deutsche Morgan Grenfell.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Spread, Book-runner. Lists various international bond issues including US Dollars, D-Mark, Sterling, and Australian Dollars.

Local buying buoys Shanghai B-share prices

By Tony Walker

Shanghai B-shares leapt by more than 12 per cent yesterday as predominantly local investors poured funds into the market.

But regulators will almost certainly be concerned about the wild speculation which is propelling the B-share market, with investors going after long-established and third-tier stocks whose earnings have been dismal due largely to a lingering credit squeeze.

UK Gilts Prices

Table showing UK Gilts prices for various maturities (10-15, 20, 25, 30 years) and yields.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table of benchmark government bonds for Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, and US Treasury.

BUND FUTURES OPTIONS (LIFE) DM250,000 points of 100%

Table of Bund futures options for various maturities and prices.

FTSE Actuaries Govt. Securities

Table of FTSE Actuaries government securities for various maturities and yields.

UK indices

Table of UK indices including FTSE 100, FTSE 250, and FTSE All-Share.

US INTEREST RATES

Table of US interest rates for Treasury bills and bond yields.

Spain

Table of Spanish bond futures for various maturities.

FT Fixed Interest Index

Table of FT Fixed Interest Index for various maturities.

Gilt Edged Activity Indices

Table of Gilt Edged Activity Indices for various maturities.

BOND FUTURES AND OPTIONS

France

Table of French bond futures and options for various maturities.

Italy

Table of Italian bond futures and options for various maturities.

FT/ISMA INTERNATIONAL BOND SERVICE

Table of FT/ISMA international bond service for various countries and maturities.

Germany

Table of German bond futures and options for various maturities.

UK Gilts Prices

Large table of UK Gilts prices for various maturities and yields.

Japan

Table of Japanese bond futures for various maturities.

Other Fixed Interest

Table of other fixed interest rates for various countries and maturities.

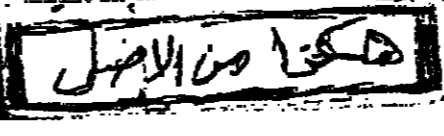
Convertible Bonds

Table of convertible bonds for various companies and maturities.



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STERLING REBOUNDS FURTHER ON JAPANESE BUYING

MARKETS REPORT By Simon Kuper

The pound continued its rebound from last week's plunge, on a day of slack trading ahead of the European Union's Dublin summit and the Christmas holidays.

The US currency fell 0.3 pence against the D-Mark to DM1.654 and Y0.1 against the yen to Y113.3.

Currency strategists are unsure what talks on the proposed stability pact for Emu have produced so far. The pact, which would lay down fiscal targets that states joining Emu must meet for years to come, will probably be the main topic in Dublin later this week.

Mr Michael Burke, senior economist at Citibank in London, warned yesterday that the Germans would rather walk out on talks, delaying a pact, than agree to a weak document. If they did so, that could create

chairman of the Federal Reserve, he added: "There's a degree of irrational exuberance relating to Emu."

But Goldman Sachs yesterday said there was little scope for the euro to fall against the dollar. It said that if the currencies likely to merge into Emu joined at current exchange rates, the euro would be fairly valued against the US currency.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Dec 10, Closing, Change, Bid/offer, Day's bid/offer, One month, Three months, Six months, One year, Bank of America.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Dec 10, Closing, Change, Bid/offer, Day's bid/offer, One month, Three months, Six months, One year, J.P. Morgan.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES table with columns: Dec 10, Bid, Offer, D, F, DM, C, L, FI, NR, Es, P, S, C, S, Y, Ecu.

EMU STRATEGY

Table with columns: Dec 10, Open, Last, Change, High, Low, Est. vol, Open Int.

UK INTEREST RATES

LONDON MONEY RATES table with columns: Dec 10, Over-night, 7 days, One month, Three months, Six months, One year.

BASE LENDING RATES

Table with columns: Bank, Rate, %.

WORLD INTEREST RATES

MONEY RATES table with columns: December 10, Over night, One month, Three months, Six months, One year, Lomb. rate, Dls. rate, Repo rate.

EURO CURRENCY INTEREST RATES

Table with columns: Dec 10, Short term, 7 days, One month, Three months, Six months, One year.

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The Financial Times plans to publish a Survey on Monaco on Tuesday, January 7. This survey is tied to the 700th anniversary of the Principality of Monaco.

COMMODITIES AND AGRICULTURE

Call for more disclosure on LME metal positions

By Kenneth Gooding, Mining Correspondent

Clients with large positions on the London Metal Exchange should be forced by law to give details of these positions on a regular basis, an independent academic study urges today.

Christopher Gilbert, professor of economics at Queen Mary and Westminster College, it calls for the same treatment of positions on all London's futures markets.

Mr Gilbert says the reporting of positions should distinguish those built up to offset over-the-counter contracts - and in the case of the LME should be extended to metal in the exchange's warehouses.

He insists the Financial Services Act does not make market manipulation illegal - even though the Securities and Investment Board, the UK securities watchdog, suggests it does.

Mr Gilbert suggests it would be straightforward to extend client position reporting to all London markets on a statutory basis.

because of its very close links with the metals industry. "Some of these differences, in particular non-cash clearing and the use of historic price carries, are unwise and impose additional risks on LME members, but they do not raise regulatory concerns."

Copper up despite rise in stocks

MARKETS REPORT

Another rise in the London Metal Exchange copper stocks reported yesterday put pressure on prices early on but in late trading copper for delivery in three months had recovered to \$2.136 a tonne, up \$3.

Some analysts are suggesting copper prices might jump again in the new year because the market remains very tight - copper for immediate delivery on the LME yesterday commanded a premium over three-month metal of \$138 a tonne.

Stainless steel loses its shine

Deborah Hargreaves says world-wide oversupply has led to expectations of widespread rationalisation in European plants

Stainless steel prices have collapsed this year as world production has grown twice as fast as demand for the past 18 months, leading to the expectation of widespread rationalisation among European plants.

business, but also more lucrative than producing commodity steel. Demand has been growing by 4.5 per cent to 5 per cent a year from domestic appliance makers and the car industry.

largest producer, have risen from DM2.10 a kg at their low point five months ago to DM2.50-DM2.60 a kg, but this is not as much as companies would like.

European mills could find it difficult to push for higher prices next year following big increases in capacity among cheaper producers like Taiwan and Korea.

Mr Gilbert suggests it would be straightforward to extend client position reporting to all London markets on a statutory basis.

The 40 per cent drop in prices pushed down profits at British Steel's Avesta unit and forced Carolo Engineering, the specialist steel and wire maker, to issue a profit warning on Monday.

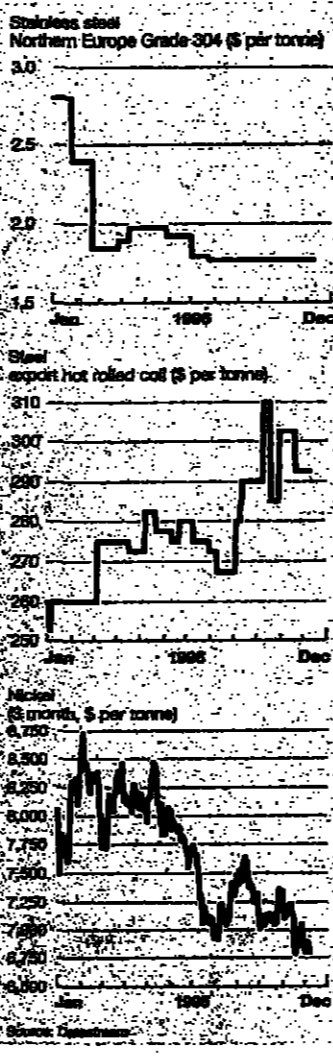
Commodity steel prices have not been as volatile as the stainless market as demand increases have been slower and mills have not invested in large capacity increases. But British Steel has warned that the recent strength of sterling has hurt its chances of selling in France and Germany.

European producers have traditionally sold off surplus output to the export market, but now east Asian mills are producing their own supplies and the market is extremely competitive. This could force further restructuring of the European market.

Mr Fish believes stainless production will have to be held at 14.5m tonnes to bring supply and demand more closely into line; this represents a drop of 500,000 tonnes on 1995 output.

He also warns producers against expecting any sustained upturn in the market, pointing out that the last time there was a big jump in stainless steel capacity, in 1997 and 1998, the over-supply caused a steady price reduction that lasted four years in Germany and three years in the US.

Stainless steel: price collapses



COMMODITIES PRICES

BASE METALS

Table with columns for metal type (Aluminum, Copper, Lead, Zinc, Tin), price change, and current price. Includes sub-sections for London Metal Exchange and High/Low prices.

Precious Metals continued

Table for Precious Metals (Gold, Silver, Platinum, Palladium) showing price changes and current prices.

GRAINS AND OIL SEEDS

Table for Grains and Oil Seeds (Wheat, Soybeans, Maize, Barley) showing price changes and current prices.

SOFTS

Table for Softs (Cocoa, Coffee, Sugar) showing price changes and current prices.

MEAT AND LIVESTOCK

Table for Meat and Livestock (Cattle, Hogs, Pork, Lamb) showing price changes and current prices.

ENERGY

Table for Energy (Crude Oil, Heating Oil, Gasoline, Natural Gas) showing price changes and current prices.

PRECIOUS METALS

Table for Precious Metals (Gold, Silver, Platinum, Palladium) showing price changes and current prices.

FUTURES DATA

Table for Futures Data (Wheat, Soybeans, Maize, Barley) showing price changes and current prices.

INDICES

Table for Indices (Dax, Nikkei, Hang Seng, etc.) showing price changes and current prices.

PRECIOUS METALS

Table for Precious Metals (Gold, Silver, Platinum, Palladium) showing price changes and current prices.

UNLEADED GASOLINE

Table for Unleaded Gasoline showing price changes and current prices.

MINOR METALS

Table for Minor Metals (Copper, Nickel, Lead, Zinc, Tin) showing price changes and current prices.

VOLUME DATA

Table for Volume Data (Copper, Nickel, Lead, Zinc, Tin) showing volume changes and current prices.

JOTTER PAD

Advertisement for SPREADNET, a market for private gold clubs in Argentina. Includes contact information and a small graphic.

CROSSWORD

Crossword puzzle grid with clues. The puzzle is titled 'No. 9,248 Set by GRIFFIN'.

LONDON SPOT MARKETS

Table for London Spot Markets (Crude Oil, Brent Crude, Natural Gas, etc.) showing price changes and current prices.



Offshore Funds and Insurances

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4378 for more details.

LUXEMBOURG (SIC REGOINIS)

Table listing Luxembourg funds with columns for Name, SIC, and various performance metrics.

FT MANAGED FUNDS SERVICE

Main table listing FT Managed Funds with columns for Name, SIC, and various performance metrics.

Table listing various insurance and offshore fund products with columns for Name, SIC, and various performance metrics.

Handwritten signature or stamp at the bottom center of the page.

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4376 for more details.

Main table containing fund names, prices, and performance metrics. Includes sub-sections for 'OTHER OFFSHORE FUNDS' and 'MANAGED FUNDS NOTES'.

JAYICO Ltd

Mikimoto advertisement featuring a pearl necklace and text: 'A STYLISH ARRAY OF EXCEPTIONAL CULTURED PEARL FARRINGS AND NECKLACES SET IN 18K GOLD. MIKIMOTO 179 New Bond Street London W1Y 9PD Tel 0171 e29 5300'

OTHER OFFSHORE FUNDS

MANAGED FUNDS NOTES
This is a list of managed funds... The fund manager is responsible for the investment performance of the fund...



LONDON SHARE SERVICE

RIV TRUSTS SPLIT CAPITAL - Cont.

Table listing Riv Trusts Split Capital with columns for Name, Price, and Change.

OTHER INVESTMENT TRUSTS

Table listing Other Investment Trusts with columns for Name, Price, and Change.

INVESTMENT COMPANIES

Table listing Investment Companies with columns for Name, Price, and Change.

LEISURE & HOTELS

Table listing Leisure & Hotels with columns for Name, Price, and Change.

LIFE ASSURANCE - Cont.

Table listing Life Assurance with columns for Name, Price, and Change.

MEDIA

Table listing Media with columns for Name, Price, and Change.

OIL EXPLORATION & PRODUCTION

Table listing Oil Exploration & Production with columns for Name, Price, and Change.

OTHER FINANCIAL

Table listing Other Financial with columns for Name, Price, and Change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing Paper, Packaging & Printing with columns for Name, Price, and Change.

PHARMACEUTICALS

Table listing Pharmaceuticals with columns for Name, Price, and Change.

PROPERTY

Table listing Property with columns for Name, Price, and Change.

PROPERTY - Cont.

Table listing Property - Cont. with columns for Name, Price, and Change.

RETAILERS, GENERAL

Table listing Retailers, General with columns for Name, Price, and Change.

SUPPORT SERVICES

Table listing Support Services with columns for Name, Price, and Change.

TELECOMMUNICATIONS

Table listing Telecommunications with columns for Name, Price, and Change.

TEXTILES & APPAREL

Table listing Textiles & Apparel with columns for Name, Price, and Change.

TEXTILES & APPAREL - Cont.

Table listing Textiles & Apparel - Cont. with columns for Name, Price, and Change.

TOBACCO

Table listing Tobacco with columns for Name, Price, and Change.

TRANSPORT

Table listing Transport with columns for Name, Price, and Change.

WATER

Table listing Water with columns for Name, Price, and Change.

AM - Cont.

Table listing AM - Cont. with columns for Name, Price, and Change.

AMERICANS

Table listing Americans with columns for Name, Price, and Change.

CANADIANS

Table listing Canadians with columns for Name, Price, and Change.

SOUTH AFRICANS

Table listing South Africans with columns for Name, Price, and Change.

Advertisement for MAPPIN & WEBB featuring diamond earrings and contact information.

GUIDE TO LONDON SHARE SERVICE

Guide to London Share Service containing various notices and information for investors.





Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

Main table of world stock markets with columns for country, market name, and various stock indices. Includes sections for EUROPE, ASIA, AMERICA, and PACIFIC.

From automotive to automation, Rockwell gets your business moving.



Table of financial indices and futures markets, including US INDICES, INDEX FUTURES, and TOKYO - MOST ACTIVE STOCKS.

Handwritten text in a box at the top right of the page.

4 per cent December 10

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for Hewlett-Packard Power Steering, featuring the text 'If the business decisions are yours, the computer system should be yours.' and the HP logo.

Advertisement for Luxer, featuring the brand name in a stylized font.

4 pm close December 10

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'T', 'W', 'U', and 'X-Y-Z'.

JANCO LTD

NASDAQ NATIONAL MARKET

4 pm close December 10

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'T', 'W', 'U', and 'X-Y-Z'.

AMEX PRICES

4 pm close December 10

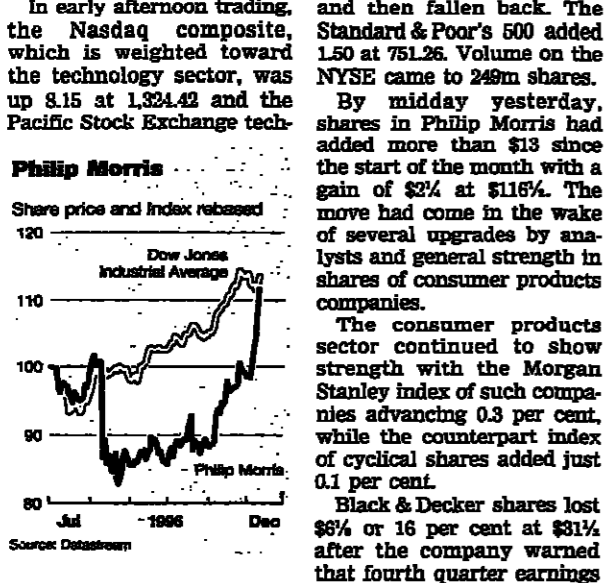
Table of AMEX stock prices including columns for stock name, price, change, and volume.

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Continuation of stock price tables from the previous page, including NYSE and NASDAQ data.

Rise in chip orders helps lift Nasdaq

Technology shares continued to lead the advance in US equities yesterday in the wake of a report showing rising demand for semiconductors, writes Lisa Branstetter in New York.



Philip Morris: Share price and index rebounded...

In early afternoon trading, the Nasdaq composite, which is weighted toward the technology sector, was up 8.15 at 1,324.42 and the Pacific Stock Exchange tech-nology index had gained 0.4 per cent.

After the market closed on Monday, the Semiconductor Industry Association said that the ratio of orders taken to orders filled - a key measure of chip demand - rose to its highest level this year.

Sao Paulo waits for vote

SAO PAULO edged lower as investors awaited a senate vote, due later in the day, on a bill to give congress powers to remove companies from the country's privatisation programme.

Industrials lead in S Africa

After a slow start, shares in Johannesburg enjoyed a positive session with futures activity swinging back to the upside and continuing to dictate events.

EUROPE

The latest cross-border restructuring deal moved a lot of money around. Hoechst, which said that its speciality chemicals merger with Clariant of Switzerland could save each group DM600m a year, climbed DM2.45 or 3.6 per cent to DM71.22.

ASIA PACIFIC

News of very heavy subscriptions for two new issues boosted HONG KONG. The day was also enlivened by a 10 per cent jump to a nine-month high in H shares, as Chinese state enterprises listed in the colony sought to catch up with the recent phenomenal rises in China's hard currency B shares.

FTSE Actuaries Share Indices

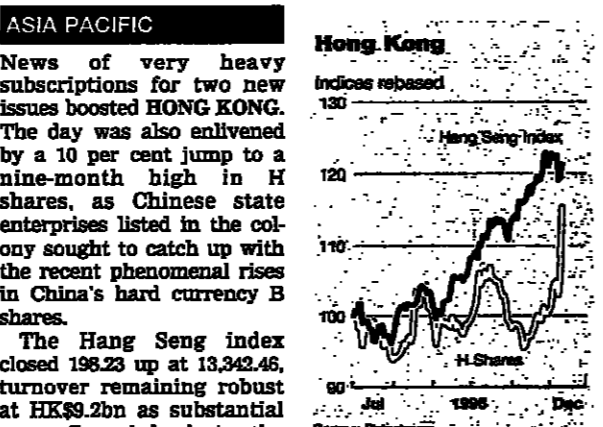
Table with columns for 'THE EUROPEAN SERIES' and 'THE ACTUARIES SHARE INDICES' showing share prices and index values for Dec 10 and Dec 9.

Portugal Telecom



At the close of the session, more than a third of the CAC 40 components were unchanged. The index ended off 4.44 at 2,251.40.

China enterprise shares take off in Hong Kong



about 200 per cent over the last three trading days, a large price gap still existed between B shares and their A share equivalents in Shanghai and Shenzhen.

SINGAPORE failed to maintain its best levels of the day, as investors became increasingly cautious about the outlook for Wall Street, but the Straits Times Industrial Index still ended 12.37 higher at 2,209.50.

Individual issues, NTT climbed Y29,000 to Y93,200 on its restructuring plans and its international prospects. Other telecoms gained: DDI was up Y18,000 to Y82,400 and Japan Telecom Y40,000 to Y2,727m.

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries.

Large table showing regional and world indices for Monday December 9, 1996 and Friday December 6, 1996, including columns for regional markets, US Dollar, and DOLLAR INDEX.

CHASE advertisement for Vista Funds featuring performance statistics: 24.52% one-year return, 43.03% since inception, and 18.32% year-to-date return.

NOT FDIC INSURED. May lose value. No bank guarantee. Returns are for Class A shares. The Fund also offers Class B shares, whose returns will vary because of differences in loads and fees paid by shareholders investing in different classes.